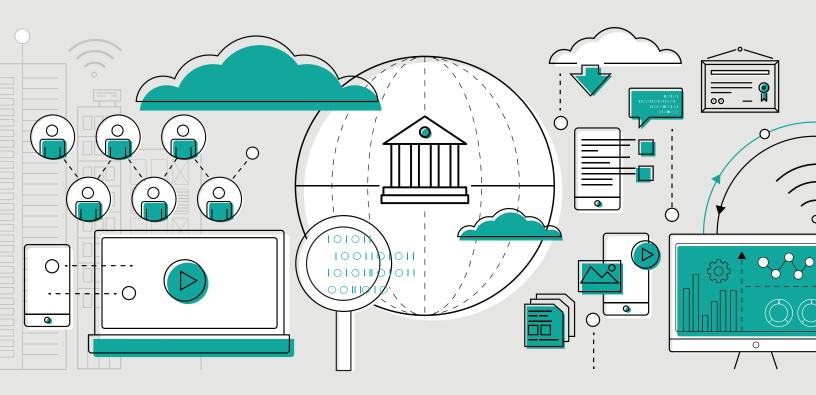
The 27th National Survey of Computing and Information Technology in American Higher Education

Kenneth C. Green





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December, 2016

THE CAMPUS COMPUTING PROJECT

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Begun in 1990, The Campus Computing Project is the largest continuing study of the role of computing and information technology in American higher education.

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Additional information about The Campus Computing Project is available on the World Wide Web at: campuscomputing.net.

Past (out-of-print) editions of the annual Campus Computing Survey Report (1990-2002) are available on microfiche from the ERIC Clearinghouse Service sponsored by the US Department of Education. Please check the ERIC web site: www.eric.ed.gov

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The 27st National Survey of Computing and Information Technology in American Higher Education

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campuscomputing.net October 2016

The 2016 National Survey of eLearning and Information Technology in US Higher Education

KEY CAMPUS IT ISSUES: Personnel, Instruction, Budgets, Security, and Analytics

Hiring and retaining IT talent has become increasingly challenging for a growing number of colleges and universities. Large numbers of CIOs and senior campus IT officers report that IT budgets at their institutions have not fully recovered from the compounding consequences of the annual budget cuts and mid-year budget reductions of the Great Recession. Assisting faculty with the instructional integration of information technology remains a top campus IT priority even as higher education is now in the fourth decade of its much discussed "technology revolution." IT security remains continuing challenge. And for all the conversation, on- and off-campus, about the power of Big Data and analytics, there is ample evidence that campus IT officials do not view current institutional investments in analytics as effective or that the outcomes of these investments are, at present, satisfactory.

These are some of the key findings from the fall 2016 Campus Computing Survey. Launched in 1990, Campus Computing is the largest continuing study of IT planning and policy issues in American higher education." The 2016 survey is based on data provided by CIOs and senior campus IT officials at 339 two- and four-year colleges and universities across the United States.

The Compounding Consequences of Budget Cuts

Eight years after the beginning of the Great Recession, almost two-thirds (63 percent) of the CIOs and senior IT officers who participated in the 2016 survey report that IT funding at their campus "has not fully recovered from the budget cuts we have experienced over the past four-six years." As shown below, almost a third of public universities and BA/MA institutions, a quarter of private BA/MA colleges, a fifth of private universities, and more than two-fifths of community colleges experienced IT budget cuts for the 2016-2017 academic year. Moreover, many campuses also suffered mid-year budget reductions for 2016/17, averaging 8 percent, which compounds the consequences of the annual budget cuts. Unfortunately, this has been the recurring cycle for a significant number of institutions across all sectors: an annual budget cut followed by a mid-year budget reduction.

IT Budget Cuts, Fall 2016 (percentages)	Annual Budget Cut	Mid-Year Budget Cut	Mean Mid- Year Cut
All Institutions	29.5	24.7	8.1
Public Universities	32.7	17.3	4.9
Private Universities	18.7	15.2	3.4
Public BA/MA Colleges	31.1	15.5	12.0
Public BA/MA Colleges	23.1	30.5	8.0
Community Colleges	43.1	32.3	9.3

"These continuing budget cuts and mid-year reductions come as campus IT officials experience rising demand for resources and services: enhanced IT security, exploding demand for faster wireless networks, rising licensing costs for mission critical ERP applications, increased personnel costs, and growing demand for user support services" says Kenneth C. Green, founding director of The Campus Computing Project. "At many institutions, the rising demand coupled with continuing budget cuts threaten to overwhelm the core IT infrastructure – mission critical instructional resources and administrative services."

Interestingly, although 90 percent of the survey participants report that "senior campus leadership understands the strategic value of institutional investments in IT infrastructure, resources, and services" and 84 percent report strong faculty support for "the role of technology to enhance teaching and instruction," these high levels of administrative and faculty support have not been sufficient to stem the recurring budget cuts experienced by too many institutions, especially public colleges and in particular community colleges.

The 2016 survey data also highlight the role of student IT fees as a key source of funds for campus IT budgets. Across all sectors, the majority of institutions add the student IT fees to the core campus IT budget rather than sequester these funds for new, supplemental services and resources intended to serve students. Interestingly, although private institutions are less likely than public colleges and universities to have a student technology fee, the student fees are higher in private institutions.

Student IT Fees (percentages)	ALL INSTITUTIONS	Pub. Univ.	Pvt. Univ.	Pub. BA/MA	Pvt. BA/MA	Comm. College
Campus has a Student IT Fee?	54.6	76.5	32.3	70.7	41.2	60.2
Average Full-time Student IT Fee	\$ 275	233	399	231	370	198
Allocate IT Fees to Core IT Budget	72.3	72.2	57.1	69.2	76.3	77.1
Allocate IT Fees for New Services	26.9	27.8	42.9	30.8	23.7	22.9
Inform Students About How the Campus Spends IT Fees?	26.9	27.8	42.9	30.8	23.7	22.9

"At one time many institutions used student IT fees to provide new, supplemental services rather than to supplant stressed core campus IT budgets," says Green. The 2016 survey data reveal that student fees are now overwhelming used to replace funds lost due to continuing IT budget reductions.

Hiring and Retaining IT Personnel

Hiring and retaining IT personnel, one of the top five IT campus priorities in recent surveys, moved to the top priority in fall 2016. More than four-fifths (82 percent) of the survey participants identified "hiring/retaining qualified IT staff" as a "very important" campus IT priority over the next two-three years. Not surprisingly, a key factor affecting staffing is money: three-fourths (75 percent) of those surveyed agreed/strongly agreed that "we have a difficult time retaining IT talent because our salaries and benefits are not competitive with off-campus job opportunities." The IT staffing problem can be particularly challenging in rural areas and small college towns, where the competition for a limited pool of IT talent may be intense and expensive.

IT Priorities

In addition to IT staffing, the top five campus IT priorities for fall 2016 focus on instruction, IT security, user support services, and leveraging IT resources to advance the institutional priorities for student success and degree completion.

"Perhaps not surprisingly," says Green, "the list of the top five IT priorities has been fairly stable for the past several years. Campus IT officers confront and must manage their budgets to accommodate rising, and at times competing, demands for a wide range and growing range of IT resources and services."

Top Five Campus IT Priorities Over the Next Two-Three Years, Fall 2016 pct. of institutions reporting very important (6/7) scale: 1=not important; 7=very important · 75% report IT salaries are not competitive Hiring / retaining qualified 28% have reduced IT staffing IT staff (82%) · 23% cut funds for professional development · 23% assess faculty IT training as excellent Assisting faculty with the 17% have a formal policy to assess faculty IT instructional integration of IT (81%) efforts as part of review and promotion 49% report network attack (60% in univ.) Upgrading / enhancing network · 48% increased spending on IT security and data security (81%) 51% expect loss of sensitive campus data • User support overrated: 59% very satisfied?? Providing adequate user . IT training for faculty: just 27% excellent. support services (78%) IT training for students: just 10% excellent Using Courseware in Gen Ed classes: 12% Only 25% assess impact of IT on instruction Leveraging IT resources to support student success (76%) · Just 16% "very satisfied" with analytics

Great Faith in the Power and Potential of Technology

Notwithstanding the IT challenges their institutions confront, CIOs and senior campus IT officers continue to express great faith in the power of technology to enhance, if not transform, instruction and learning at their campuses. For example, 88 percent agree/strongly agree that "digital curricular resources provide a richer and more personalized learning experience than traditional print products." And 96 percent of the 2016 survey participants believe that "adaptive learning technology has great potential to improve learning outcomes for students."

Yet even as they see great potential for instructional technologies and digital resources, four-fifths (81 percent) of CIOs and senior campus officials identify "assisting faculty with the instructional integration of information technology" as a "very important" institutional IT priority over the next two-three years.

Strong CIO Support for the Instructional Benefits of Information Technology (percentage who agree/strongly agree)	ALL INSTITUTIONS	Pub. Univ.	Pvt. Univ.	Pub. BA/MA	Pvt. BA/MA	Comm. College
Adaptive learning technology has great potential to improve learning outcomes for students	95.8	94.1	97.0	98.3	93.9	98.4
Digital curricular resources provide a richer and more personalized learning experience than traditional print materials	87.5	88.2	90.9	87.9	81.7	96.8
Campus efforts at "going digital" are impeded because not all students have access to notebook computers or tablets.	29.7	17.6	9.1	32.8	22.9	61.9

"This strong statement of support for digital instructional resources, coupled with the concern for making better use of technology in instruction, is not surprising," says Green. "CIOs and senior campus IT officers are, understandably, advocates for the instructional use of technology at their institutions. Although faculty make decisions about curricular resources for their courses, CIOs are responsible for the enabling infrastructure, including much of the student and faculty training and user support services."

Yet Green also notes that the absence of clear and compelling evidence about the benefits of technology in instruction and the impact of IT on learning outcomes can be problematic. For example, the survey data reveal that just a fourth of the institutions that participated in the 2016 survey "have a formal program to assess the impact of IT on instruction and learning outcomes." Consequently, comments Green, "decisions about IT in instruction are often fueled by good intentions, anecdotal data, opinion, and epiphany as opposed to research and hard evidence."

Analytic Angst

The public and campus conversations about the power and potential of Big Data and analytics notwithstanding, this year's survey provides evidence of "analytic angst" across all sectors of American higher education: the survey data suggest the performance of analytics has fallen far short of the campus need and anticipated benefits. Less than a fifth of the survey participants assess recent campus investments in analytics as "very effective."

And just 16 percent report that across their institution, most users are "very satisfied" with current analytic tools and resources.

"The campus angst with analytics should not be surprising," notes Green. "As with so many new technologies in the consumer, corporate, and campus markets, the actual, implied, and inferred promises often fall short of initial performance." Green notes the current disappointment with analytics on campus is not new. His 2011 and 2012 surveys of college presidents, chief academic officers, and CIOs all indicated that these senior campus officials did not assess the investment in analytics as "very effective."

"The effective use of analytics involves more than deploying a new technology. While good analytic tools are, of course, important, so too is user training, so that senior campus officials and faculty who are eager for just-in-time, complex analyses of student performance understand the potential and the limits of their data and their analytic tools." Green also notes that the effective use of analytics many require a major change in culture at many institutions, a transition from using data as a weapon to using data and analytics as a resource: "The key question should be not what did we do wrong, but how can we do better, and how to the data and analytic tools show us the path 'to better' for our students."

IT Security

IT security remains a continuing challenge across all sectors of American higher education. In aggregate, more two-fifths of the institutions participating the survey experienced the loss of confidential data due to the theft of a device and hacks or attacks on campus networks in A/Y 2015/16. Universities, in particular, appear to be attractive targets. A fourth of the surveyed campuses had experience with either spyware or ransomware this past year experience and also with a student security incident such as cyberbullying via social media. Security problems caused by employee malfeasance, often a reflection of stress, anger, or over-worked IT staff, were also problems for many institutions, especially universities.

IT Security Issues, A/Y 2015/16 (percentages)	ALL INSTITUTIONS	Pub. Univ.	Pvt. Univ.	Pub. BA/MA	Pvt. BA/MA	Comm. College
Theft of a computer, phone, tablet, or USB drive or other device with confidential data files	44.4	63.5	60.6	39.7	42.0	30.8
Hack/attack on the campus network	48.8	78.8	69.7	44.8	40.5	35.4
Spyware / Ransomware	22.4	38.5	21.2	22.4	20.6	12.3
Student security incident linked to social media activity (bullying, etc.)	23.5	36.5	27.3	31.0	21.4	9.2
Employee malfeasance	10.9	21.2	21.3	5.2	6.9	10.8

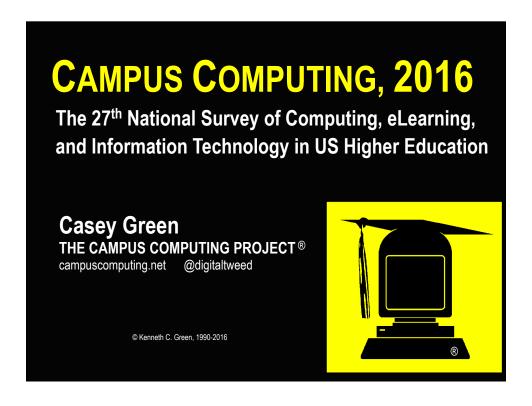
The 2016 Campus Computing Survey is based on data provided by senior campus IT officials, typically, the CIO, CTO, or other senior campus IT officer, representing 339 two- and four-year public and private/non-profit colleges and universities across the United States. Survey respondents completed the online questionnaire from September 13 through October 20. PDF copies of the 2016 Campus Computing Survey will be available on December 10th from The Campus Computing Project in Encino, CA (campuscomputing.net). Price: \$45, which includes shipping to US addresses.

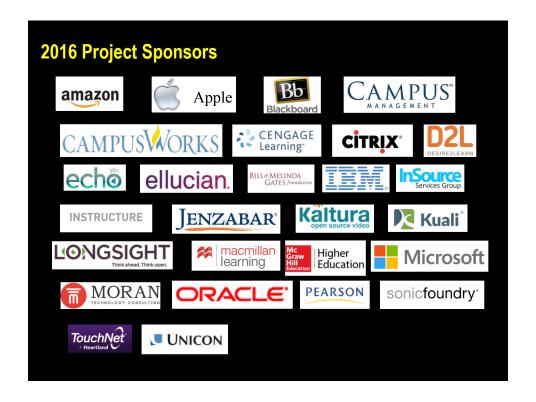
THE CAMPUS COMPUTING PROJECT

Begun 1990, The Campus Computing Project is the largest continuing study of the role of computing, eLearning, and information technology in American higher education. The project's national studies draw on qualitative and quantitative data to help inform campus IT leaders, college faculty and administrators, policy-makers, and others interested in a wide array of information technology planning and policy issues that affect colleges and universities.

The 2016 Campus Computing Survey was supported, in part, by the following project sponsors: Amazon, Apple, Blackboard, Campus Management, CampusWorks, Canvas by Instructure, Cengage Learning, Citrix, Desire2Learn, Echo360, Ellucian, The Bill & Melina Gates Foundation, IBM Higher Education, InSource Services Group, Jenzabar, Kaltura, Kuali, Longsight, Macmillian Learning, McGraw-Hill Higher Education, Microsoft, Moran Technology Consulting, Oracle, Pearson, Sonic Foundry, TouchNet Information Systems. and Unicon.

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Methodology

- 339 institutional participants
- Web-based data collection
- Survey period: Sept. 13Oct. 20
- 76 pct. of the 2016 participating institutions also completed the 2015 survey

Participants by Campus Type	Dept of Ed <u>N</u> (adjusted)	Survey <u>N</u>	Participa- tion <u>Rate (%.)</u>
Public Research & Doctoral Universities	168	52	31%
Private Research & Doctoral Universities	92	33	36%
Public 4-Year Colleges (Baccalaureate & Masters)	374	58	16%
Private 4-Year Colleges (Baccalaureate & Masters)	824	131	16%
Associate Degree/ Public Community Colleges	1018	65	7%

2016 Highlights

- Top IT priorities focus on staffing, instruction, user support, advancing the campus completion agenda, and IT security
- Great faith in the benefits of adaptive learning and digital curricular resources.
- Still recovering from the impact of budget cuts during and after the "Great Recession.
- Significant angst with analytics.

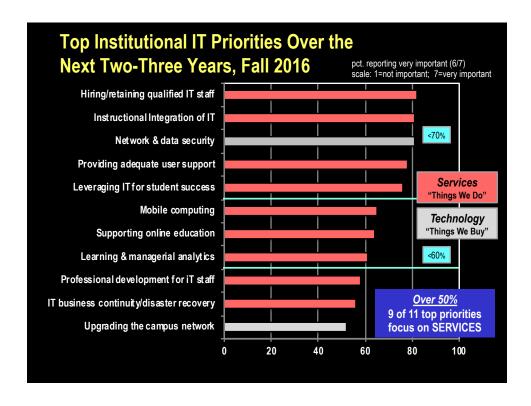


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New Survey Items for 2016					
	Pct. Agree/ Strongly Agree				
The senior academic leadership at my institution understands the strategic value of institutional investments in IT infrastructure, resources, and services.	90				
Digital curricular resources provide a richer and more personalized learning experience than traditional print materials.	88				
Faculty here strongly support the role of technology to enhance teaching and learning.	88				
Our IT funding has not fully recovered from the budget cuts we experienced over the past four-six years.	63				

How Do Campuses Spent Student IT Fees? Pvt. Univ. Pvt. BA/MA Pub. BA/MA Comm. College **Student IT Fees** ALL More publics than IT Fee? (pct. yes) 54.6 76.5 32.3 70.7 41.2 60.2 privates have IT fees, but fees in Average Full-time \$ 275 233 399 231 370 198 Student Fee privates are higher. 72.2 69.2 76.3 Core IT Budget % 72.3 57.1 77.1 Most campuses **New IT Services %** 23.7 22.9 26.9 27.8 42.9 30.8 spend IT fee funds 26.9 27.8 42.9 30.8 23.7 22.9 Inform Students % to supplement core budgets. How Do You Spend Student IT Fees? (%) Pvt. BA/MA Pub. BA/MA Comm. ALL Univ. College Univ. Most institutions do Computer Labs 43.0 68.6 19.4 26.0 46.0 51.7 not inform student Enhanced WiFi 38.2 60.8 16.1 50.0 27.5 41.3 about how their IT Instructional Facilities 19.4 55.2 26.7 44.4 39.1 56.9 fees are spent. Curricular Resources 20.9 37.3 9.7 27.6 11.5 27.0 Library Resources 18.8 39.2 6.5 36.2 6.1 17.5 User Support 35.5 68.6 50.0 19.8 41.3 6.5 Printing for Students 28.1 35.3 16.1 37.9 22.1 30.2

Ne pct. o	Top Five Campus IT Priorities Over the Next Two-Three Years, Fall 2016 pct. of institutions reporting very important (6/7) scale: 1=not important, 7=very important					
1	Hiring / retaining qualified IT staff (82%)	75% report IT salaries are not competitive 28% have reduced IT staffing 23% cut funds for professional development				
2	Assisting faculty with the instructional integration of IT (81%)	23% assess faculty IT training as excellent 17% have a formal policy to assess faculty IT efforts as part of review and promotion				
3	Upgrading / enhancing network and data security (81%)	49% report network attack (60% in univ.) 48% increased spending on IT security 51% expect loss of sensitive campus data				
4	Providing adequate user support services (78%)	 User support overrated: 59% very satisfied?? IT training for faculty: just 27% excellent. IT training for students: just 10% excellent. 				
5	Leveraging IT resources to support student success (76%)	 Using Courseware in Gen Ed classes: 12% Only 25% assess impact of IT on instruction Just 16% "very satisfied" with analytics 				





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op Three Institutional IT Priorities by Sector, Fall 2016								
All Campuses	Public Universities	Private Universities	Public BA/MA Colleges	Private BA/MA Colleges	Community Colleges			
Hiring/Retaining Qualified IT Staff (81%)	Hiring/Retaining Qualified IT Staff (90%)	Hiring/Retaining Qualified IT Staff (87%)	Leveraging IT Resources for Student Success (88%)	Assisting Faculty Integrate IT into Instruction and IT Security (81%)	Leveraging IT Resources for Student Success (83%)			
Assisting Faculty Integrate IT into Instruction and IT Security (81%)	Network & Data Security (87%)	Network & Data Security (88%)	Assisting Faculty Integrate IT into Instruction (83%)	Hiring/Retaining Qualified IT Staff (80%)	Instruction User Support & Hiring (81%)			
Providing Adequate User Support (78%)	Leveraging IT Resources for Student Success (83%)	Assisting Faculty Integrate IT into Instruction (81%)	Online Education (81%)	Providing Adequate User Support (75%)	Network & Data Security (77%)			

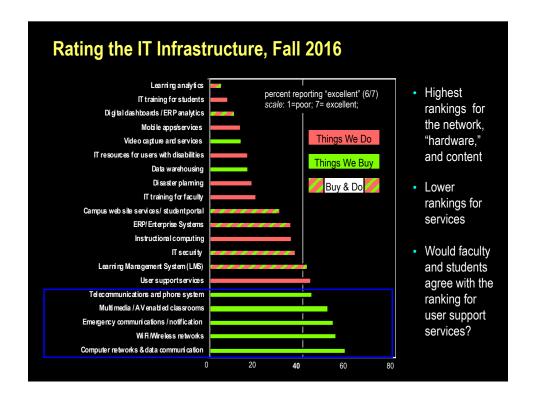
CIOs Have Great Faith in the Benefits of Digital Technologies for Instruction (Fall 2016)

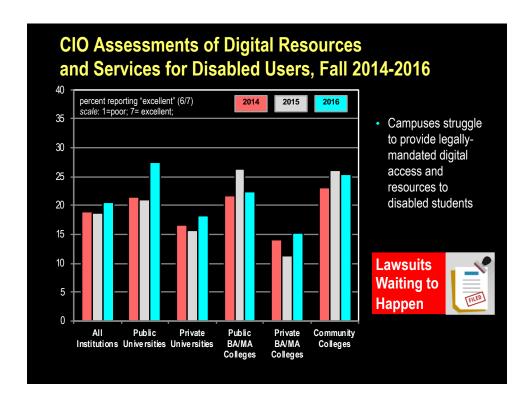
	% Agree/ St. Agree
Adaptive learning technology has great potential to improve learning outcomes for students.	96
Digital curricular resources make learning more efficient and effective for students.	95
Digital curricular resources make learning more efficient and effective for students.	87
Our efforts to go "all digital" with course materials will be impeded by the fact that many of our students do not own the digital devices – computers or tablets – they need to access digital content and resources.	30

But actual deployment numbers are low:

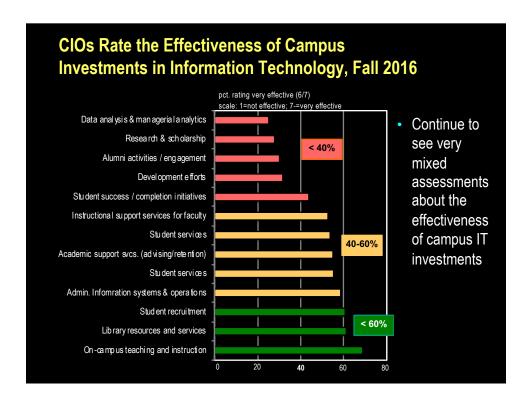
- Only 12% of general education classes use courseware
- Just 5% of developmental and general ed. courses use adaptive learning technologies

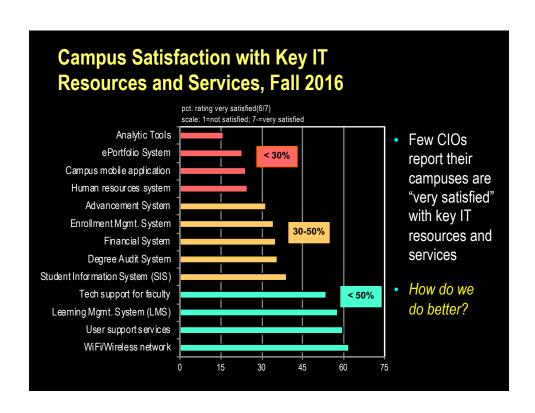




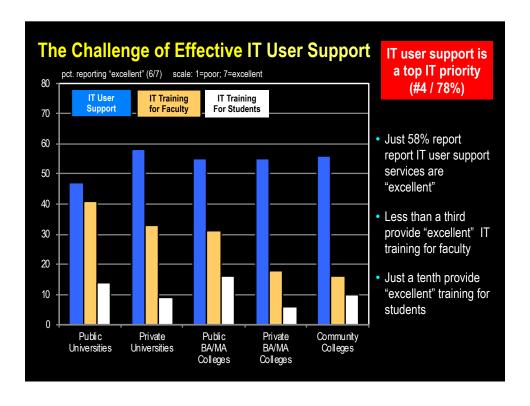


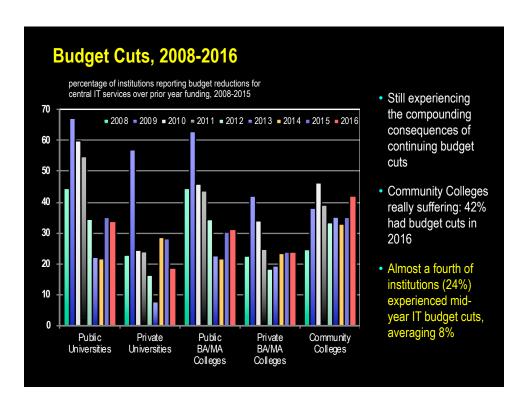




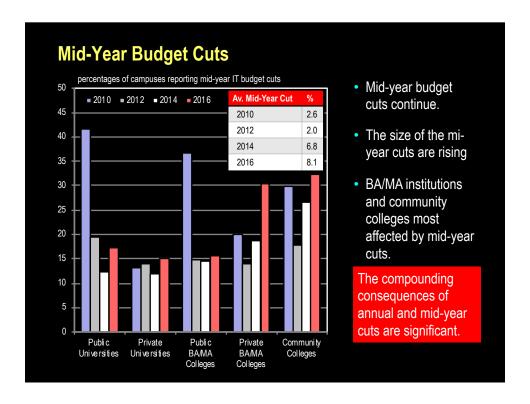












Budget Cuts vs. Budget	Gains, I	Fall 2016	
percentage of institutions reporting budget increases or cuts, by budget category, fall 2015	Increase	Decrease	 Investing in wireless,
Total Budget, Central IT	33.3 ₩	27.5 ₩	security, cloud,
Wireless Networks	48.6 🔱	8.3 🔨	mobility & analytics Reduced spending
User Training and Support	16.0 🖖	14.5 🔱	in public labs and for
ERP Software and Services	44.9 ٨	5.1	replacement hardware
Mobile Computing Resources	30.2 ♥	5.1 🖖	Student lab compute
IT Security Issues and Resources	55.8 🛧	4.4 V	replacement cycle
Cloud Computing	42.0 🔨	5.4 🖖	now 4-5 years (73%) vs. 2-3 years (55%) i
Professional Development for IT Staff	16.3 🖖	23.9 🔱	2008
Business Analytics	35.1	7.4 ₩	



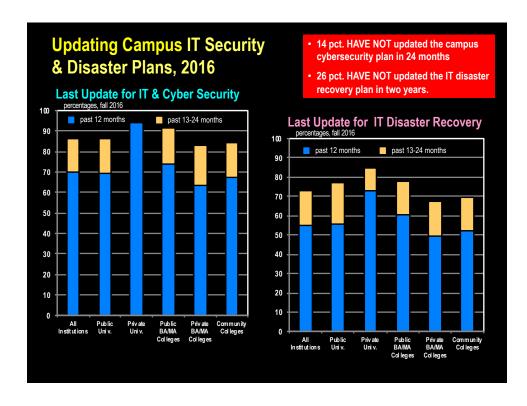
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ERP Expenditures, Fall 2016

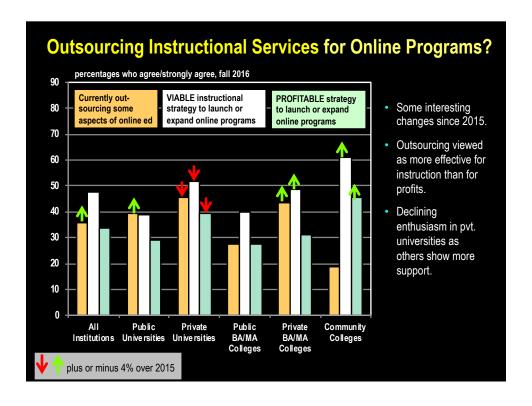
(estimated annual expenditures for licensing and maintenance fees)

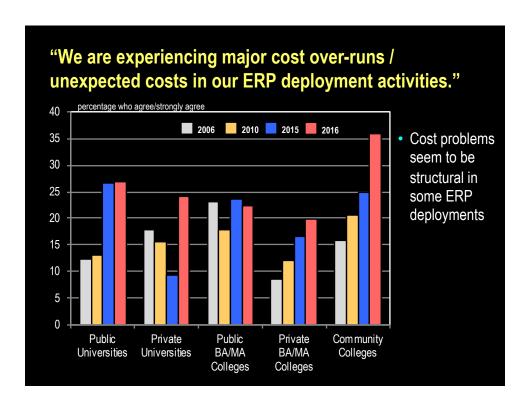
	All	Universities		BA / MA Institutions		Community	
estimated annual expendituresl A/Y 2016-17	Institutions	Public	Private	Public	Private	Colleges	
Alumni / Advancement / Development	\$ 55,123	\$ 116,749	\$ 176,943	\$ 32,378	\$ 33,383	\$ 16,949	
Business Intelligence / Big Data Analytics	131,205	325,199	84,743	97,482	104,564	53,532	
CRM	75,394	209,777	74,857	48,100	51,717	46,031	
Courseware/Digital Course Supplements	118,292	374,423	23,363	147,769	28,023	16,679	
Finance / Accounting	164,657	371,797	395,318	128,695	61,712	114,932	
Emergency Notification Services	20,556	39,228	47,197	19,179	9,626	20,809	
ePortfolio services	29,292	27,602	63,857	33,408	19,426	37,368	
Grants and Research Management	76,639	164,032	94,168	28,692	11,509	11,946	
Learning Management Systems (LMS)	152,768	305,407	216,413	145,315	85,509	117,163	
Lecture capture and campus video management	46,789	112,278	51,636	41,521	19,935	26,171	
Library System Management	71,863	151,317	107,764	73,065	49,365	47,957	
Human Resources (recruitment)	45,054	85,956	49,086	68,207	19,778	32,178	
Human Resources (HR records and payroll)	115,855	312,747	276,074	61,685	41,206	67,009	
Student information Rystem	227,276	464,850	371,739	183,060	121,445	198,370	

- Core ERP spending accounts for about 9-10% of total central IT expenditures.
- Less dollars for ERP in community colleges but a larger proportion of the IT budget (11-12%)

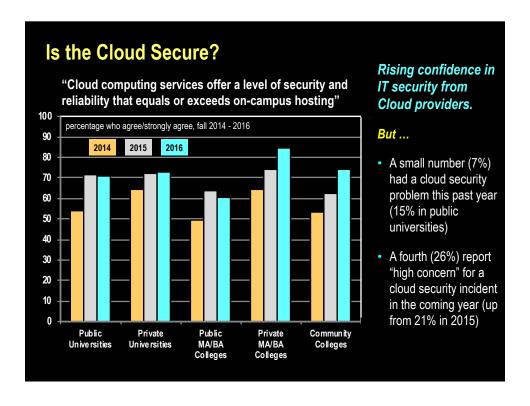


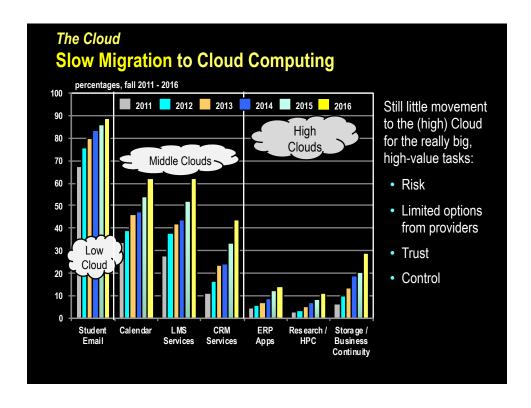








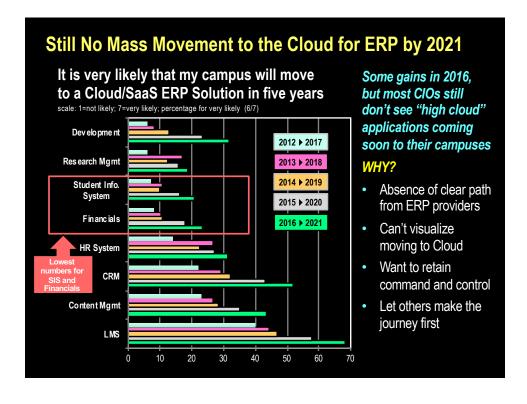




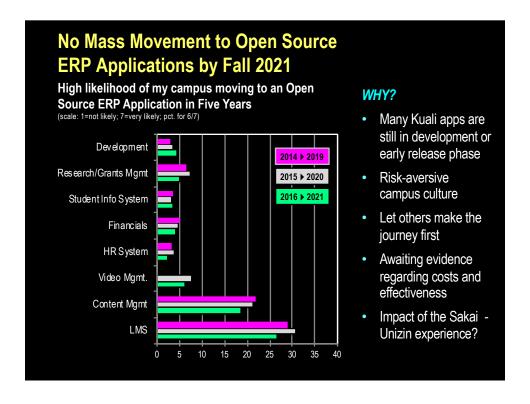


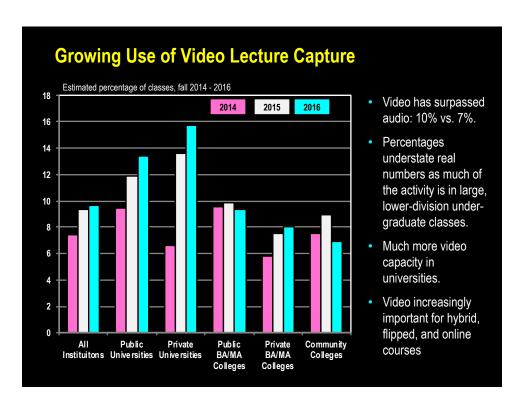
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High Performance Computing Clear concerns about the 73% agree/strongly agree risks and rewards of Third party Cloud services (Amazon, Google, third-party Cloud services IBM, Microsoft) are an important part of our campus plan to offer high performance • REWARDS: cost, computing. convenience, and capacity. 60% agree/strongly agree RISKS: control, The use of third-party Cloud services (Amazon, security, privacy, and Google, IBM, Microsoft) by our faculty and culpability. researchers poses a potential risk to data privacy and data security.

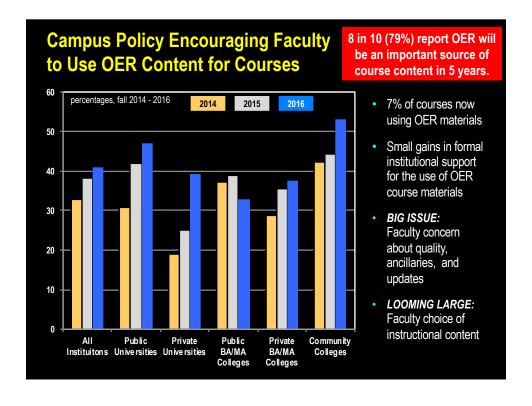


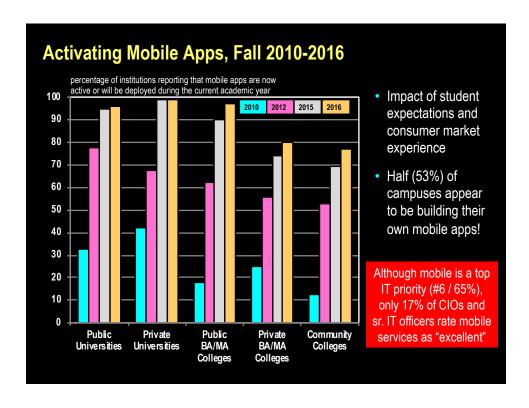














	All Institutions	Univ Public	ersities Private	BA / MA In	Community Colleges	
lumber of Institutions	339	52	33	58	Private 131	65
GENERAL CAMPUS POLICIES ABOUT DESKTOP COMPUTERS	339	32	33	30	131	0.0
Does your institution have a written policy / code of conduct / acceptable						
or appropriate use policy for: (percenatges)						
Campus-hosted individual / personal Web pages?	66.0	71.2	75.0	73.2	64.6	54.7
Fair use of copyrighted content (books, articles, etc.)?	93.1	100.0	87.5	92.9	95.4	85.9
Student use of social networking sites (Facebook, Twitter, etc.)?	37.3	30.8	37.5	30.4	42.3	39.1
discussions?	17.0	21.2	18.8	23.2	18.5	4.7
Does your institution have a special computer use / technology fee or						
annual / term computer use charge for all students? (percenatges)	54.6	76.5	32.3	70.7	41.2	60.3
Average total annual (full-time) student fee or charge for A/Y 2016-17	\$ 275	\$ 233	\$ 399	\$ 231	\$ 370	\$ 198
How does your institution allocate the student tech fee funds?						
Primarily as a source of additional money for the core IT budget	73.1	72.2		69.2	76.3	77.1
Primarily to support new IT services, resources, or initiatives	26.9	27.8	42.9	30.8	23.7	22.9
How does your institution spend the student tech fee money?						
Campus computer labs	40.3	68.6	19.4	51.7	26.0	46.0
Enhanced WiFi services	38.2	60.8	16.1	50.0	27.5	41.3
Instructional facilities/resources	39.1	56.9	19.4	55.2	26.7	44.4
Curricular resources for students	20.9	37.3	9.7	27.6	11.5	27.0
Library resources for students	18.5	39.2		36.2	6.1	17.5
User support services for students	35.5	68.6	6.5	50.0	19.8	41.3
Free/discounted printing services for students	28.1	35.3	16.1	37.9	22.1	30.2
Does your institution inform students about how their IT fees are spent?	50.6	70.0	37.5	71.4	27.1	40.5
Does your institution require or strongly recommend: (pecentages)						
Computers or laptops for all undergraduate students						
No	41.1	46.2		44.8	23.7	79.7
Recommend	51.2	46.2		43.1	68.7	18.8
Require	7.7	7.7	12.5	12.1	7.6	1.6
Computers or laptops for undergraduates in specific disciplines						
or academic programs	07.0	40.0	40.0	07.0	20.0	
No	37.6	19.2		37.9	38.2	60.9
Recommend	38.5	32.7	50.0	39.7	43.5	26.6
Require	24.0	48.1	31.3	22.4	18.3	12.5
Tablet devices (Assessed Audusid Assessed Missessett based) for all students						
Tablet devices (Amazon, Android, Apple, or Microsoft-based) for all students		00.0	01.2	70.2	00.1	90.0
No December	86.4	92.3 7.7	81.3 18.8	79.3	90.1	82.8
Recommend	12.1	1.1		19.0	7.6	15.6
Require Tablet devices for students in appoiling disciplines or coordenie programs	1.5	-	-	1.7	2.3	1.6
Tablet devices for students in specific disciplines or academic programs	66.9	61.5	62.5	E0.6	72.5	60.0
No Recommend	20.7	61.5 19.2		58.6 29.3	16.8	68.8
	12.4	19.2		12.1	10.0	10.9
Require	12.4	19.2	12.3	12.1	10.7	10.8
As you think about institutional priorities for IT resources and services over the next three years, how do you rate the importance of the following IT issues? (Pct. reporting very important 6/7; scale 1=not important; 7=very important)						
Hiring / retaining qualified IT staff	82.3	90.4	93.9	74.1	80.2	81.3
Assisting faculty integrate technology into instruction	81.1	78.8	81.8	82.8	80.9	81.3
Upgrading/enhancing the campus network and data security	81.1	86.5	87.9	77.6	80.9	76.6
Providing adequate user support	78.2	80.8	72.7	81.0	75.6	81.3
Leveraging IT resources and services to advance the student						
success / student completion priorities of my institution	76.1	82.7	66.7	87.9	67.2	82.8
Implementing / supporting mobile computing	64.9	67.3	60.6	67.2	59.5	73.4
Supporting online / distance education courses and programs	64.0	78.8	69.7	81.0	44.3	73.4
Data analysis / learning and managerial analytics	60.5	57.7	63.6	74.1	57.3	54.7
Professional development for IT personnel (IT staff and senior IT officers)	59.0	57.7	45.5	69.0	60.3	54.7
IT business continuity/IT disaster planning and recovery	55.8	55.8	42.4	53.4	57.3	60.9
Upgrading/replacing the campus network	52.5	53.8	51.5	51.7	52.7	51.6
Migrating to Cloud computing for core IT infrastructure	45.7	44.2	51.5	55.2	42.7	40.6
Supporting/managing BYOD (Bring Your Own Device)	45.7	44.2	33.3	43.1	45.8	54.7
Leveraging IT resources to reduce the cost of campus operations	42.8	61.5	18.2	55.2	38.9	37.5

	All Institutions	Universit Public	ies Private	BA / MA Institutions Public Private		Community Colleges
Campus IT Priorities (continued; pct. reporting very important)	Institutions	1 ubiic	Tilvato	1 ubile	iiivato	Ouncycs
Migrating to Cloud computing for SaaS resources	41.6	46.2	39.4	43.1	41.2	37.5
Business process management for IT projects and initiatives	35.7	40.4	30.3	48.3	29.0	35.9
	1					
Upgrading/replacing adminstrative IT/ERP systems	33.0	36.5	36.4	29.3	35.1	26.6
Upgrading/replacing the current campus Learning Mangement System (LMS	26.3	30.8	27.3	32.8	26.0	15.6
Digital content management	24.2	30.8	15.2	27.6	21.4	25.0
Leveraging IT resources to reduce the cost of instruction	23.6	38.5	9.1	37.9	15.3	23.4
Using/leveraging social media as a resource for instruction	15.9	15.4	9.1	22.4	12.2	21.9
Launching/supporting competency-based education (CBE)						
courses and programs	8.0	11.5	-	13.8	5.3	9.4
Has your institution established a specific single product standard for any of the following (i.e., your campus supports only one product or application)? (percentages)						
Learning Management System / LMS						
No campus standard platform	4.1	5.9	12.1	1.7	3.8	1.6
Blackboard	35.2	45.1	39.4	41.4	32.8	23.4
Brainstorm	- 35.2	-	- 33.4	-	- 52.0	20
		-		-	-	-
Campus Cruiser						
Desire2Learn	11.8	11.8	9.1	22.4	3.1	21.9
eCollege (Pearson)	-	-	-	-	-	-
Google Classroom	-	-	-	-	-	-
Instructure (Canvas)	24.9	29.4	24.2	24.1	16.0	40.6
Jenzabar	2.4	-	-	-	3.8	4.7
Moodle	17.5	3.9	6.1	10.3	33.6	7.8
Sakai	3.0	2.0	9.1	-	4.6	-
Other	1.2	2.0	-	-	2.3	-
Lecture Capture/Video Management						
No campus standard platform	37.3	23.5	21.2	31.0	46.6	42.2
Brightcove		-		-	-	
Desire2Learn	1.2		3.0	1.7	0.8	1.6
	1	40.0				1.0
Echo360	10.1	19.6	30.3	12.1	5.3	-
Kaltura	9.2	11.8	9.1	8.6	9.2	7.8
Matterhorn	-	-	-	-	-	-
Mediacore	-	-	-	-	-	-
Panopto	14.2	13.7	15.2	10.3	16.0	14.1
Polycom	0.6	-	-	1.7	0.8	-
Sharestream	-	-	-	-	-	-
Sonic Foundry (Mediasite)	7.1	7.8	18.2	12.1	3.8	3.1
TechSmith (Camtasia)	7.7	3.9	3.0	13.8	5.3	12.5
Tegrity	6.2	11.8	_	5.2	6.1	6.3
Vbrick	0.3	-	_	-	0.8	-
Other	6.2	7.8	_	3.5	5.3	12.5
As of Fall 2016 has your institution activated mobile apps (or mobile interfaces) for campus resources and services? (percentages)	0.2		-			12.5
No	7.4	3.9	-	3.5	9.9	12.5
Yes	82.8	92.2	97.0	93.1	76.3	71.9
Planned for later this academic year (2016-17)	3.9	3.9	-	3.5	3.8	6.3
Currently under review	5.9	-	3.0	-	9.9	9.4
Current / anticipated Mobile App Provider: (percentages)						-
Blackboard	27.2	41.2	36.4	39.7	21.4	5.0
CampusCruiser	0.3	-	-	-	0.8	-
Campus Management	0.9	-	-	- -	1.5	1.6
· · · · · · · · · · · · · · · · · · ·	1					
Desire2Learn	5.0	3.9	9.1	8.6	0.8	9.4
eCollege	-	-	-	-	-	-
Ellucian Mobile	32.2	25.5	33.3	25.9	30.5	46.9
Instructure	10.7	11.8	9.1	10.3	6.9	18.8
Jenzabar	7.1	-	3.0	-	12.2	10.9
Kauli	0.6	-	3.0	1.7	-	-

	All Institutions	Universities Public Private		BA / MA Institutions Public Private		Community Colleges	
Current / anticipated Mobile App Provider: continued	Institutions	1 ubile	Tilvate	1 ubiic	Tilvate	Ouncycs	
Moodlerooms	3.0	-	_	_	6.9	1.6	
Oracle	2.7	5.9	3.0	5.2	0.8	1.6	
uMobile	0.9	3.9		-		1.6	
Other	52.7	56.9	63.6	65.5	48.1	40.6	
USES OF INFORMATION TECHNOLOGY	92						
Percentage of colleges and universities that agree / strongly agree:							
Adaptive learning technology has great potential to improve							
learning outcomes for students.	95.8	94.1	97.0	98.3	93.9	98.4	
Digital curricular resources make learning more efficient							
and effective for students.	95.5	98.0	100.0	94.8	92.4	98.4	
The senior academic leadership at my institution understands the strategic							
value of institutional investments in IT infrastructure,	90.0	02.2	00.0	04.0	07.0	07 1	
resources, and services. Digital curricular resources provide a richer and more personalized	89.9	92.2	90.9	94.8	87.8	87.3	
learning experience than traditional print materials.	87.5	88.2	90.9	87.9	81.7	96.	
Faculty here strongly support the role of technology to enhance	07.0	00.2	30.3	07.5	01.7	30.	
teaching and instruction.	84.0	86.3	84.8	86.2	80.9	85.	
Cloud computing will play an increasingly important role in				***			
our campus ERP strategy.	82.9	76.9	81.8	87.9	84.0	81.	
Cloud computing offers a viable strategy for key campus ERP applications.	79.6	71.2	78.8	84.5	83.2	75.	
Open Source textbooks/OER content will be an important source							
for instructional resouces in five years.	79.2	84.3	69.7	81.0	74.0	90.	
We have a difficult time retaining IT talent because our salaries and							
benefits are not competitive with off-campus job opportunities.	75.2	82.7	69.7	75.9	74.8	73.	
Cloud computing services offer a level of data reliability and security							
that equals or exceeds the level of security and reliability we can provide	74.0	74.0	70.7	00.0	04.7	70	
with on-campus hosting. Third-party Cloud services (Amazon, Google, IBM, Microsoft) are an	74.3	71.2	72.7	60.3	84.7	70.	
important part of our campus plan to offer high performance							
computing services.	72.9	69.2	75.8	70.7	74.8	71.	
Cloud computing is an important part of our campus technology plan	72.5	05.2	70.0	70.1	74.0	7 1.	
to reduce IT costs.	70.2	65.4	84.8	75.9	71.0	60.	
Our IT funding has not fully recovered from the budget cuts we							
experienced over the past four-six years.	63.2	60.8	45.5	77.6	59.5	69.	
The use of third-party Cloud services (Amazon, Google, IBM, Microsoft)							
by our faculty and researchers poses a potential risk to data							
privacy and data security.	59.9	69.2	63.6	62.1	54.2	60.	
Outsourcing instructional services (course development, user support, etc.)							
offers a viable and effective strategy for many campuses to launch/expand	47.0	20.5	54.5	20.7	40.4		
online courses and programs.	47.8	38.5	51.5	39.7	48.1	60.	
Outsourcing instructional services (course development, user support, etc.) offers a profitable strategy for many campuses to launch/expand							
online courses and programs.	33.6	28.8	39.4	27.6	31.3	45.	
Our efforts to "go all digital" with course materials are impeded by the fact	00.0	20.0	05.4	27.0	01.0	40.	
that many of our students do not own the digital devices (computers or							
tablets) they need to access digitial content and resources.	29.7	17.6	9.1	32.8	22.9	61.	
Wearable technology will become an important part ouf our plan to		-					
offer IT resources to students.	26.7	23.5	27.3	32.8	22.9	30.	
We are experiencing major cost over-runs/unexpected costs in							
our ERP deployment activities.	24.8	26.9	24.2	22.4	19.8	35.	
Given the exploding demand for network services, my campus should							
chage access fees for students who consume excess bandwidth -							
more than 20GB of bandwidth weekly.	21.2	9.6	15.2	24.1	26.0	21.	
CURRENT IT / COMPUTER FACILITIES AND RESOURCES							
eadcount enrollment on campus as of May 2016	11,743.0	27,644.9	12,188.1	12,324.1	3,705.9	14,550.	
roportion of individuals who own desktop or notebook computers							
Students							
Desktops	23.7	21.4	14.4	27.0	15.0	44.	
Notebooks	77.3	79.9	92.2	76.9	84.4	53.	
Smartphones	86.8	86.7	91.0	86.1	89.2	80.	
Tablets	35.6	37.8	35.4	39.3	35.7	30.	
Faculty							
Desktops	53.9	61.8	49.0	58.2	44.1	66.	
Notebooks	59.5	59.6	66.7	60.1	60.5	53.	
Smartphones	79.8	76.2	82.7	79.8	80.7	79.	
Tablets	37.6	36.2	36.6	40.1	36.9	39.	

	All Institutions	Universities Public Private		BA / MA Institutions Public Private		Community Colleges
Proportion of operating systems installed on campus-owned computers,		-		•		3
laptops/notebooks, and tablets						
Desktop Computers						
Apple/MacOS	24.4	24.1	32.5	21.1	31.2	9.9
Google/Android or Chrome	2.4	2.9	2.5	1.4	3.4	0.9
Microsoft/Windows	73.3	72.6	65.2	77.1	66.7	88.1
Laptops/Notebooks						
Apple/MacOS	26.3	29.2	36.1	22.7	33.0	9.1
Google/Android or Chrome	2.5	3.9	2.2	1.4	2.8	1.8
Microsoft/Windows	71.6	65.8	61.9	77.5	66.4	86.6
Tablets						
Apple/MacOS	65.8	60.0	69.5	63.1	73.1	56.7
Google/Android or Chrome	8.9	11.5	11.0	9.1	7.1	9.1
Microsoft/Windows	24.2	27.6	16.3	27.8	19.8	30.9
Proportion of the campus classrooms that are multimedia		20.0	74.0	20.0	20.0	
or are AV enabled	83.8	80.3	74.2	83.8	86.0	86.8
Total number (FTE) of IT help desk / technical support personnel	30.3	78.5	68.1	27.6	10.6	14.7
User Support Ratio (enrollment / FTE help desk personnel)	387.6	352.2	179.0	446.5	349.6	989.8
Percentage of faculty with individual / personal Web page	28.6	31.7	38.4	32.4	26.8	21.5
Percentage of your faculty who have taught an online course (80 pct. of content online) over the past two years:						
· · · · · ·	25.4	28.1	22.5	28.7	16.6	40.1
Full-time faculty	23.4	24.9	18.5	20.7 27.3	16.6 18.4	31.6
Part-time faculty	23.4	24.9	10.3	21.3	10.4	31.0
Percentage of classes that use:	73.1	72.9	78.1	69.6	75.0	70.1
LMS / course management tools for online course resources	73.1	9.8	10.1	6.9	6.7	5.2
Audio lecture capture				9.3		
Video lecture capture	9.6	13.4 15.4	15.7 10.6	9.3 7.8	8.0 7.0	6.9 7.5
"Clickers" / classroom response system	28.6	26.6	25.5	30.4	27.9	30.8
Anti-plagiarism software for written assignment	6.7	6.6	7.5	5.3	7.2	6.9
Open Source / OER curricular resources	4.9	5.7	4.8	4.1		7.0
Adaptive learning tools in developmental and genderal education courses Courseware in general education classes	12.2	12.8	10.9	13.0	4.0 9.3	17.8
Courseware in general education classes	12.2	12.0	10.9	13.0	3.5	17.0
ACADEMIC & INSTRUCTIONAL COMPUTING POLICIES AND PROCEDURES	& RESOURCES					
Does your campus / institution (percentages)						
Have a formal program to recognize and reward the use of information	47.0	47.0	40.4	40.4	10.0	00.0
technology as part of the routine faculty review and promotion process? Have a formal program to assess the impact of IT on instruction	17.2	17.6	12.1	12.1	16.0	26.6
and learning outcomes?	25.1	29.4	27.3	32.8	18.3	28.1
Have a formal policy regarding ownership of Web-based curriculum	20.1	20.1	27.0	02.0	10.0	20.1
resources and intellectual property developed by faculty?	67.2	78.4	69.7	79.3	57.3	65.6
Inform / counsel students about privacy issues related to social						
networking sites (Facebook, LinkedIn, etc.)?	68.9	82.4	90.9	56.9	77.9	39.1
Encourage the use of the Creative Commons license on digital works?	48.8	60.8	60.6	43.1	48.9	37.5
Encourage faculty to use Open Source / OER instructional	41.1	47.1	39.4	32.8	37.4	53.1
content for their courses? Support faculty efforts to develop Open Source / OER instructional	41.1	47.1	39.4	32.0	37.4	53.
content for their courses?	39.1	47.1	51.5	36.2	29.8	48.4
Maintain a campus page on Facebook?	98.8	100.0	100.0	96.6	100.0	96.9
Have an institutional presence on YouTube?	96.2	96.1	100.0	94.8	96.2	95.3
Have an institutional presence on iTunesU?	59.5	92.2	87.9	56.9	48.9	43.8
Maintain an institutional account on Twitter?	96.2	100.0	100.0	93.1	97.7	90.6
Maintain an institutional account on Instagram?	74.0	82.4	72.7	74.1	77.9	59.4
Have a campus / department license for anti-plagiarism software (e.g., PlagScan, Turnitin, SafeAssign)?	77.5	86.3	87.9	91.4	65.6	76.6
(e.g., PlagScan, Turniun, SaleAssign)? Outsource various aspects of your online program activities (recruitment,	11.5	00.3	6.10	J1.4	00.0	/ 0.0
course development, student services)?	35.5	39.2	45.5	27.6	43.5	18.8
Support Single Sign On (SSO) access to campus services?	79.3	86.3	87.9	87.9	72.5	75.0
When did your institution develop / last update the campus						
plan for the IT issues listed below? (percentages)						
Overall campus IT plan					. =	_
past 12 months	48.5	46.2	51.5	46.6	42.8	61.5
13 to 24 months ago	20.9	19.2	24.2	27.6	22.9	10.8
more than 24 months ago	30.3	34.6	24.2	25.9	33.6	27.7

	All	Universities		BA / MA Institutions		Community	
	Institutions	Public	Private	Public	Private	Colleges	
When did your institution develop / last update the campus plan for the							
IT issues listed below? (percentages)							
Using IT to enhance instructional learning							
past 12 months	47.1	34.6	60.6	51.7	42.0	55.	
13 to 24 months ago	18.2	23.1	12.1	19.0	18.3	16.	
more than 24 months ago	21.2	34.6	15.2	17.2	20.6	18.	
Online/Distance Education							
past 12 months	42.1	38.5	57.6	41.4	32.8	56.	
13 to 24 months ago	18.5	19.2	15.2	25.9	16.8	16.	
more than 24 months ago	17.4	32.7	15.2	20.7	11.5	13.	
Enterprise architecture							
past 12 months	46.5	38.5	54.6	51.7	39.7	58.	
13 to 24 months ago	17.9	19.2	9.1	20.7	22.9	9.	
more than 24 months ago	21.8	28.9	21.2	15.5	21.4	21.	
IT and cyber security							
past 12 months	70.0	69.2	93.9	74.1	63.4	67.	
13 to 24 months ago	16.5	17.3	-	17.2	19.9	16.	
more than 24 months ago	13.5	13.5	6.1	8.6	16.8	15.	
Campus networks (including wireless)							
past 12 months	71.5	61.5	84.9	77.6	69.5	70.	
13 to 24 months ago	15.0	17.3	15.2	10.3	16.0	15.	
more than 24 months ago	12.4	19.2	-	10.3	14.5	10.	
High performance computing							
past 12 months	25.9	48.1	48.5	24.1	19.1	12.	
13 to 24 months ago	10.3	15.4	18.2	8.6	9.2	4.	
more than 24 months ago	12.9	21.2	9.1	17.2	9.9	10.	
IT disaster recovery							
past 12 months	55.3	55.8	72.7	60.3	49.6	52.	
13 to 24 months ago	17.4	21.2	12.1	17.2	17.6	16.	
more than 24 months ago	26.5	23.1	15.2	20.7	31.3	30.	
Cloud computing							
past 12 months	58.8	59.6	69.7	67.2	55.0	52.	
13 to 24 months ago	18.5	21.2	21.2	13.8	18.3	20.	
more than 24 months ago	18.2	17.3	6.1	10.3	24.4	20.	
Mobile computing							
past 12 months	55.3	50.0	48.5	55.2	55.0	63.	
13 to 24 months ago	23.8	26.9	33.3	31.0	21.4	15.	
more than 24 months ago	16.5	21.2	12.1	3.5	21.4	16.	
Identity and access management							
past 12 months	55.9	61.5	60.6	56.9	51.2	56.	
13 to 24 months ago	18.8	17.3	24.2	24.1	16.0	18.	
more than 24 months ago	24.1	21.2	15.2	17.2	32.1	21.	
Disability accessibility / compliance							
past 12 months	46.2	46.2	54.6	50.0	37.4	55.	
13 to 24 months ago	19.1	25.0	9.1	24.1	19.9	13.	
more than 24 months ago	29.4	25.0	36.4	20.7	35.1	26.	
Competency-based education	20:1		33.7				
past 12 months	16.2	17.3	21.2	22.4	10.7	18.	
13 to 24 months ago	9.7	13.5	9.1	3.5	6.9	18.	
more than 24 months ago	9.1	11.5	3.0	12.1	8.4	9.	
Emergency communications / notification system(s)	3.1	11.5	3.0	12.1	0.4	3.	
past 12 months	58.8	59.6	39.4	69.0	52.7	70.	
13 to 24 months ago	20.6	19.2	21.2	17.2	24.4	16.	
more than 24 months ago	17.7	19.2	36.4	8.6	20.6	9.	

	All	Univer	sities	BA / MA Ins	Community	
	Institutions	Public	Private	Public	Private	Colleges
FUTURE ISSUES AFFECTING CAMPUS COMPUTING						
How important are the following to campus computing / information technology environment and IT policy and planning over the next 2-3 years? scale 1= not important; 7=very important.						
Percent Reporting "Very Important" (6/7)						
Hardware						
Laptop / netbook computers	71.2	84.6	66.7	74.1	78.6	44.
Smart phones	85.3	90.4	87.9	87.9	86.3	75.
Tablet devices	75.0	73.1	63.6	86.2	72.5	76.
Wearable devices	8.5	9.6	6.1	13.8	6.9	7.
Instructional applications and resources						
Developing instructional software	18.8	21.2	27.3	22.4	16.0	15
Web-based tutorials	57.6	59.6	57.6	69.0	49.6	63
e-Books (e-textbooks)	55.0	57.7	36.4	72.4	43.5	70
Open Source / OER textbooks	37.9	42.3	24.2	50.0	28.2	50
Student ePortfolios	39.7	38.5	54.5	37.9	48.1	18
Audio lecture capture	37.9	44.2	42.4	37.9	36.6	32
Video lecture capture	55.3	63.5	75.8	55.2	54.2	40
Vendor Services / Outsourcing						
Data back-up / storage	43.5	36.5	54.5	39.7	49.6	35
ERP services	19.7	17.3	18.2	19.0	19.1	24
Instructional technology support services	9.4	5.8	9.1	6.9	9.2	15
User support services	7.4	5.8	15.2	5.2	5.3	10
ResNet services	10.3	9.6	3.0	19.0	9.9	(
Network services	4.4	1.9	6.1	5.2	2.3	g
eProcurement	11.5	15.4	21.2	13.8	7.6	g
Campus portal	11.2	1.9	3.0	12.1	14.5	15
Web hosting	39.7	30.8	42.4	31.0	48.1	36
Video management	29.7	23.1	18.2	20.7	38.9	30
Course development	3.5	-	3.0	3.4	5.3	3
Online course delivery	14.7	9.6	18.2	15.5	13.7	18
ATING THE TECHNOLOGY INFRASTRUCTURE						
Percent reporting excellent (6/7); Scale from 1="Poor" to 7="Excellent".						
Computer networks and data communication	73.0	74.5	72.7	79.3	67.9	76
WiFi/Wireless networks	67.7	66.7	57.6	67.2	66.4	76
Emergency communications / notification system(s)	66.5	76.5	75.8	69.0	64.1	55
Multimedia / AV enabled classrooms	63.8	66.7	63.6	70.7	61.1	60
Telecommunications and phone system	54.9	54.9	39.4	62.1	50.4	65
User support services	54.3	47.1	57.6	55.2	55.0	55
Learning Management System (LMS)	52.5	49.0	57.6	58.6	47.3	57
IT security (network attacks, secure data bases, identity mgmt., etc.)	46.0	45.1	60.6	56.9	34.4	52
Instructional computing	43.9	43.1	57.6	48.3	39.7	41
ERP/enterprise systems	43.6	37.3	48.5	46.6	42.7	44
Campus web site services / student portal	37.7	37.3	27.3	43.1	36.6	39
IT training for faculty	24.9	41.2	33.3	31.0	18.3	15
Disaster planning	22.8	33.3	33.3	25.9	16.0	19
Data warehousing	20.5	27.5	33.3	34.5	11.5	14
IT accessibility: IT resources and services for users with disabilities	20.5	27.5	18.2	22.4	15.3	25
Video capture and services / delivery infrastructure	16.9	27.5	27.3	22.4	10.7	11
Mobile apps/services for students, faculty, and staff	16.6	29.4	15.2	20.7	12.2	
Digital dashboards / ERP analytics	13.4	13.7	15.2	15.5	10.7	15
IT training for students	9.8	13.7	9.1	15.5	6.1	g
Learning analytics	6.5	11.8	9.1	13.8	3.1	1

	All	Univers	sities	BA / MA In	stitutions	Community
	Institutions	Public	Private	Public	Private	Colleges
Rate the effectiveness of institution's investment in technology resources and services						
Percent very effective (6 / 7) (Scale: 1=Not Effective; 7=Very Effective)						
On-campus teaching and instruction	68.6	72.5	66.7	69.0	71.8	71.9
Library resources and services	61.2	66.7	66.7	56.9	63.4	67.2
Student recruitment	60.7	64.7	75.8	58.6	71.8	45.3
Administrative information systems and operations	58.6	62.7	60.6	60.3	58.0	62.5
Student services	55.3	56.9	54.5	60.3	51.9	64.1
Academic support services (including advising and retention efforts)	55.0	62.7	39.4	53.4	55.7	60.9
Instructional support services for faculty	52.7	52.9	57.6	58.6	56.5	48.4
Online / distance courses and programs	46.2	58.8	45.5	58.6	45.0	64.1
Student success / student completion initiatives	43.8	52.9	42.4	46.6	41.2	53.1
Development efforts	31.7	41.2	30.3	27.6	38.9	29.7
Alumni activities / engagement	30.2	43.1	36.4	25.9	35.9	18.8
Research and scholarship	27.2	52.9	54.5	24.1	25.2	39.1
Data analysis and learning/managerial analytics	24.0	31.4	24.2	22.4	19.1	29.7
General level of satisfaction at your institution with:						
Percent very satisfied (6 / 7) (Scale: 1=Not Satisfied 7=Very Satisfied						
WiFi/Wireless network	61.9	64.7	46.9	64.9	61.1	66.2
User support services	59.7	64.7	53.1	56.1	60.0	61.5
Learning Management System (LMS)	57.8	49.0	60.6	61.4	56.6	61.9
Tech support for faculty	53.6	57.7	51.5	57.1	52.7	50.0
Student Information system (SIS)	39.1	32.7	30.3	42.9	38.9	44.6
Degree audit system	35.7	32.0	37.5	43.6	38.3	25.0
Financial System (general ledger, A/P, etc)	35.1	25.0	27.3	34.5	40.0	38.5
Enrollment management system	34.3	29.4	27.3	34.5	43.0	23.8
Advancement/Development System (Alumni Gifts, etc)	31.5	26.5	27.3	42.6	32.8	22.6
Human resources system	24.7	25.0	18.2	29.1	22.8	28.1
Campus mobile application	24.1	32.7	21.2	26.9	20.0	21.8
ePortfolio system	22.8	20.5	23.1	23.9	27.3	8.8
Analytic Tools	15.9	16.0	19.4	23.1	12.5	13.1
THE TECHNOLOGY BUDGET						
Percentage of campuses experiencing a mid-year cut in the						
computing budget, 2015-16	24.7	17.3	15.2	15.5	30.5	32.3
Percentage of budget that was cut in 2015-16	8.1	4.9	3.4	12.0	8.0	9.3
Average central IT services budget for 2016-17	\$ 12,949,846	\$ 28,235,896 \$	24,234,962	\$ 7,072,943	\$ 10,619,648	\$ 5,011,627
Percent of budget allocated to:						
Hardware	16.4	11.8	12.6	14.9	19.8	16.0
Software	17.5	13.8	14.2	14.7	20.4	18.5
Personnel	52.5	55.1	57.9	57.3	47.5	53.6
Content licenses	8.7	6.3	6.9	8.7	9.9	9.0
User support	15.2	14.3	14.2	15.4	14.6	17.7
Network service / support	14.4	16.6	14.0	15.1	14.8	11.4
Central IT services as percentage of total institutional computing/IT		FE 2				
expenditures for 2015-16 Total computing/IT expenditures as a percentage of the total institutional	71.3	55.2	68.1	70.8	79.2	69.8
budget for 2015-16	5.9	5.3	5.0	5.9	5.5	7.6
Average annual expenditures for software licensing and maintenance fees for software and services for the following ERP, administrative, and instructions and the for 2015 16	•					
applications systems for 2015-16	\$ 55,123	¢ 116.740 ¢	176.042	\$ 32,378	¢ 22.202	\$ 16040
Alumni / Advancement / Development				1 '		
Business Intelligence / Big Data analytics	131,205	325,199	84,743	97,482	104,564	53,532
CRM	75,394	209,777	74,857	48,100	51,717	46,031
Courseware/Digital Course Supplements	118,292	374,423	23,363	147,769	28,023	16,679
Finance / Accounting	164,657	371,797	395,318	128,695	61,712	114,932
Emergency Notification Services	20,556	39,228	47,197	19,179	9,626	20,809
ePortfolio services	29,292	27,602	63,857	33,408	19,426	37,368
Grants and Research Management	76,639	164,032	94,168	28,692	11,509	11,946
Learning management systems	152,768	305,407	216,413	145,315	85,509	117,163
Lecture capture and campus video management	46,789	112,278	51,636	41,521	19,935	26,171
Library system management	71,863	151,317	107,764	73,065	49,365	47,957
Human resources (recruitment)	45,054	85,956	49,086	68,207	19,778	32,178
Human resources (HR records and payroll)	115,855	312,747	276,074	61,685	41,206	67,009
Student information system	227,276	464,850	371,739	183,060	121,445	198,370
ADDRESSING BUDGET ISSUES BY: (percentages)						
Regulating the amount of campus bandwidth students can consume						
Doing this already	35.0	28.9	24.2	32.8	41.2	35.4
Beginning in 2016-17 Year				1		
Degining in 2010 17 real	1.2	1.9	-	-	1.5	1.5
Reviewing for 2016-17 Year	6.2	1.9 3.9	3.0	6.9	4.6	12.3

	All Institutions	Universities Public Private		BA / MA Institutions Public Private		Community Colleges
DDRESSING BUDGET ISSUES BY: (percentages)						
Reducing hours in public access facilities						
Doing this already	15.3	17.3	9.1	17.2	9.9	26
Beginning in 2016-17 Year	2.9	3.9	-	3.5	2.3	4
Reviewing for 2016-17 Year	7.4	9.6	6.1	3.5	6.1	12
Decided not to do this	55.9	55.8	57.6	58.6	59.5	44
Phasing out public computer labs						
Doing this already	14.7	15.4	18.2	22.4	13.7	7
Beginning in 2016-17 Year	3.2	5.8	3.0	1.7	3.1	(
Reviewing for 2016-17 Year	13.8	13.5	3.0	27.6	13.7	7
Decided not to do this	57.9	59.6	57.6	39.7	59.5	69
Reorganizing operations (e.g., combining IT units)						
Doing this already	46.2	57.7	54.6	51.7	42.8	3
Beginning in 2016-17 Year	7.4	9.6	6.1	6.9	5.3	1
Reviewing for 2016-17 Year	13.8	17.3	21.2	15.5	8.4	1
Decided not to do this	21.5	15.4	6.1	12.1	29.8	2
Reducing IT staff	21.0		0		20.0	
Doing this already	23.8	21.2	24.2	22.4	22.1	3
Beginning in 2016-17 Year	4.4	3.9		1.7	5.3	
Reviewing for 2016-17 Year	4.7	5.8	9.1	3.5	2.3	
Decided not to do this	57.4	61.5	48.5	56.9	61.8	4
Making greater use of student assistants for user support needs	57.4	01.5	40.0	30.3	01.0	
Doing this already	70.0	75.0	66.7	77.6	71.0	
-	5.3	1.9	3.0	1.7	6.1	
Beginning in 2016-17 Year						
Reviewing for 2016-17 Year	7.9	9.6	6.1	10.3	6.9	
Decided not to do this	11.8	9.6	9.1	3.5	13.0	
Outsourcing computing / IT services		00.5	45.5	24.2	24.0	
Doing this already	31.8	36.5	45.5	31.0	31.3	:
Beginning in 2016-17 Year	3.2	9.6		1.7	8.0	
Reviewing for 2016-17 Year	11.8	13.5	15.2	10.3	11.5	
Decided not to do this	41.8	30.8	21.2	44.8	43.5	
Outsourcing user support / help desk services						
Doing this already	14.7	17.3	21.2	12.1	11.5	
Beginning in 2016-17 Year	2.9	3.9	3.0	-	2.3	
Reviewing for 2016-17 Year	10.0	7.7	6.1	19.0	8.4	
Decided not to do this	60.6	57.7	51.5	60.3	64.9	
Outsourcing ResNet services						
Doing this already	6.8	7.7	-	12.1	6.1	
Beginning in 2016-17 Year	1.2	3.9	3.0	1.7	-	
Reviewing for 2016-17 Year	6.2	7.7	3.0	5.2	8.4	
Decided not to do this	55.3	61.5	54.6	63.8	65.7	
Delaying / deferring ERP deployment / replacement / upgrades						
Doing this already	19.4	15.4	24.2	12.1	22.9	
Beginning in 2016-17 Year	2.4	3.9	-	3.5	1.5	
Reviewing for 2016-17 Year	9.1	7.7	6.1	12.1	9.9	
Decided not to do this	50.9	51.9	54.6	50.0	47.3	
Deferring / reducing use of consultants on IT projects						
Doing this already	36.8	40.4	33.3	24.1	44.3	;
Beginning in 2016-17 Year	2.7	3.9	3.0	1.7	2.3	
Reviewing for 2016-17 Year	10.0	5.8	6.1	13.8	8.4	
Decided not to do this	33.8	40.4	39.4	31.0	28.2	
Reviewing options for the campus standard Learning Management System	00.0	10.1	00.1	01.0	20.2	
Doing this already	30.0	40.4	24.2	27.6	27.5	;
Beginning in 2016-17 Year	10.6	15.4	6.1	3.5	11.5	
	15.6	13.4	18.2	25.9	15.3	
Reviewing for 2016-17 Year						
Decided not to do this	32.4	25.0	33.3	25.9	36.6	;
Migrating to Software as a Service (SaaS) / Cloud-based ERP applications	00.4	45.4	45.5	00.4	40.4	
Doing this already	22.1	15.4	45.5	22.4	19.1	2
Beginning in 2016-17 Year	3.8	5.8	-	1.7	5.3	
Reviewing for 2016-17 Year	30.0	36.5	21.2	29.3	30.5	2
Decided not to do this	28.8	36.5	18.2	19.0	32.8	

	All	Univer	sities	BA / MA Inst	itutions	Community
	Institutions	Public	Private	Public	Private	Colleges
STRATEGIC, BUDGET AND PERSONNEL ISSUES	,					
Percent reporting very important (6/7); scale: 1=not important; 7=very import Assessing the benefits of existing investments in computing	tant					
and technology resources	73.7	78.8	81.8	75.4	69.5	73.8
Providing incentives and rewards for faculty to support technology		. 0.0	0		00.0	
integration into the curriculum	26.3	21.2	30.3	36.8	28.2	15.4
Negotiating site licensing agreements with textbook publishers	25.1	30.8	9.1	35.1	16.8	36.9
Negotiating site licensing agreements with academic publishers	26.3	28.8	18.2	33.3	18.3	38.
Sharing digital resources with other campuses / institutions	38.1	42.3	33.3	49.1	33.6	35.4
Helping our IT personnel stay current with new technologies	88.5	80.8	90.9	94.7	87.8	89.2
IT governance	52.5	65.4	60.6	57.9	44.3	49.2
Surveying students and faculty about IT issues and services	61.4	63.5	54.5	59.6	59.5	69.
Assessing the return on investment for IT spending / resources	63.4	69.2	57.6	70.2	60.3	61.
Using Open Source tools and applications	27.4	32.7	21.2	35.1	26.7	21.
Promoting the use of Open Education Resource (OER) course materials	18.0 58.1	19.2 69.2	9.1	24.6	13.0 47.3	26. 53.
Data warehousing IT business continuity	74.0	80.8	60.6 69.7	77.2 77.2	71.8	72.
Identity Management	78.2	94.2	78.8	80.7	74.8	69.
Business analytics / intelligence	72.0	84.6	75.8	84.2	64.1	64.
Hosted applications / Software as a Service (SaaS)	59.3	63.5	75.8	66.7	55.0	50.
Managing campus video resources (lectures, presentation, etc.)	38.6	42.3	51.5	54.4	34.4	24.
Implementing Federated Identity Management	51.9	71.2	66.7	59.6	38.9	47.
Operating with a single student user profile for all institutional applications	49.9	59.6	48.5	49.1	43.5	55.
Implementing new technology tools in our continuing ed and workforce	10.5	00.0	10.0	10.1	10.0	30.
development programs	26.3	17.3	30.3	28.1	19.1	44.
Using learning analytics to support student success initiatives	48.4	53.8	48.5	66.7	35.1	53.
Using learning analytics to improve instructor, course, and						
program effectiveness	41.9	53.8	36.4	56.1	28.2	49.
Using social media to support student success initiatives	24.5	21.2	12.1	35.1	21.4	29.
HIS YEAR'S COMPUTING BUDGET COMPARED TO LAST YEAR'S E	BUDGET (percent	ages)				
Total computing budget for central IT services	· ·	<u> </u>				
Reduced >5%	12.1	9.6	_	19.0	11.5	15.
Reduced 4-5%	5.9	7.7	3.1	8.6	4.6	6.
Reduced 1-3%	11.5	15.4	15.6	3.5	7.6	21.
	1					
No change	37.2	30.8	31.3	43.1	41.2	32
Increased 1-3%	24.8	30.8	40.6	20.7	22.9	18.
Increased 4-5%	3.5	-	6.3	1.7	6.1	1.
Increased >5%	5.0	5.8	3.1	3.5	6.1	4.
Computer purchases by academic departments						
Reduced >5%	10.9	7.7	-	17.2	10.7	13
Reduced 4-5%	6.5	9.6	-	8.6	5.3	7
Reduced 1-3%	11.2	13.5	12.5	10.3	7.6	16
No change	59.3	57.7	78.1	51.7	64.9	46
Increased 1-3%	10.3	11.5	9.4	10.3	9.2	12
Increased 4-5%	0.6	-		-	0.8	1
Increased >5%	1.2			1.7	1.5	1
	1.2	<u> </u>	-	1.7	1.5	
All institutional purchases of desktop / notebook computers			0.4	40.0		4.0
Reduced >5%	9.7	5.8	3.1	13.8	9.9	12
Reduced 4-5%	6.5	9.6	3.1	6.9	4.6	9
Reduced 1-3%	12.1	17.3	6.3	8.6	8.4	21
No change	51.9	50.0	75.0	51.7	55.7	33
Increased 1-3%	16.2	17.3	12.5	15.5	18.3	13
Increased 4-5%	0.6	-	-	-	0.8	1
Increased >5%	3.0	-	-	3.5	2.3	7
Institutional support for public computer labs						
Reduced >5%	8.6	7.7	3.1	13.8	8.4	7
	1	7.7	5.1			
Reduced 4-5%	5.0		-	5.2	5.3	4
Reduced 1-3%	13.0	19.2	6.3	17.2	8.4	16
No change	64.3	55.8	87.5	50.0	70.2	60
Increased 1-3%	8.9	9.6	3.1	13.8	6.9	10
Increased 4-5%	0.3	-	-	-	0.8	-
Increased >5%	-	-	-	-	-	-
Network servers						
Reduced >5%	6.2	3.9	_	8.6	6.9	7
Reduced 4-5%	4.1	5.8	_	5.2	3.1	6
	9.7					
Reduced 1-3%		11.5	6.3	13.8	6.9	12
No change	55.5	57.7	65.6	55.2	55.0	50.
Increased 1-3%	17.7	17.3	25.0	12.1	18.3	16
Increased 4-5%	4.4	1.9	3.1	5.2	6.1	3.
Increased >5%	2.4	1.9	-	-	3.8	3.

	All	Univer	I .	BA / MA Instit		Communit
HIS YEAR'S COMPUTING BUDGET COMPARED TO LAS	Institutions	Public	Private	Public	Private	Colleges
Server software and related products	YEAR'S BUDGET (percent	ages)				
Reduced >5%	4.7	3.9	_	6.9	3.8	7
Reduced 4-5%	2.4	-	_	1.7	1.5	, 7
Reduced 1-3%	7.7	15.4	3.1	5.2	6.9	, 7
No change	56.6	48.1	59.4	67.2	59.5	46
Increased 1-3%	20.9	23.1	31.3	17.2	17.6	24
Increased 4-5%	5.6	5.8	6.3	1.7	7.6	2-
Increased >5%	2.1	3.9	-	-	3.1	1
Wireless networks	2.1	0.0			0.1	
Reduced >5%	4.4	1.9	_	8.6	4.6	4
Reduced 4-5%	1.5	1.9	_	-	1.5	;
Reduced 1-3%	2.7	3.9	_	1.7	1.5	
No change	42.8	38.5	46.9	37.9	45.8	4
Increased 1-3%	27.4	34.6	21.9	24.1	24.4	3
Increased 4-5%	11.8	11.5	21.9	8.6	13.7	
Increased >5%	9.4	7.7	9.4	19.0	8.4	
User training and support	О.Т	7.1	5.4	10.0	0.4	
Reduced >5%	5.6	1.9	_	8.6	6.9	
Reduced 4-5%	2.4	1.9	_	1.7	1.5	
Reduced 1-3%	6.5	9.6	_	6.9	4.6	1
No change	69.6	73.1	87.5	62.1	71.0	6
Increased 1-3%	13.6	11.5	12.5	19.0	12.2	1
Increased 4-5%	13.0	1.9	12.5	19.0	3.8	
	0.6	1.9			3.0	
Increased >5%	0.0	-	-	1.7	-	
Professional development for IT personnel	7.4	F 0		8.6	0.0	
Reduced >5%	7.4	5.8	-		9.2	
Reduced 4-5%	5.6	5.8	-	3.5	5.3	
Reduced 1-3%	10.9	19.2	9.4	10.3	5.3	
No change	54.3	42.3	75.0	44.8	63.4	
Increased 1-3%	16.8	21.2	12.5	24.1	12.2	
Increased 4-5%	2.4	1.9	3.1	1.7	3.8	
Increased >5%	2.7	3.9	-	6.9	8.0	
Campus portal services						
Reduced >5%	3.5	3.9	-	3.5	3.8	
Reduced 4-5%	2.1	3.9	-	5.2	-	
Reduced 1-3%	5.0	3.9	6.3	5.2	4.6	
No change	72.9	76.9	84.4	72.4	74.1	(
Increased 1-3%	9.4	7.7	9.4	5.2	9.2	
Increased 4-5%	4.4	3.9	-	5.2	4.6	
Increased >5%	2.7	-	-	3.5	3.8	
ERP software and services						
Reduced >5%	3.2	3.9	-	5.2	3.1	
Reduced 4-5%	0.6	-	-	-	0.8	
Reduced 1-3%	1.5	3.9	-	1.7	0.8	
No change	50.7	48.1	56.3	62.1	48.1	
Increased 1-3%	23.3	25.0	28.1	19.0	22.9	:
Increased 4-5%	11.2	7.7	6.3	5.2	15.3	
Increased >5%	9.4	11.5	9.4	6.9	9.2	
Cloud computing resources / services / migration						
Reduced >5%	2.7	1.9	-	5.2	2.3	
Reduced 4-5%	0.9	-	-	-	1.5	
Reduced 1-3%	1.8	1.9	-	1.7	0.8	
No change	53.7	46.2	56.3	53.5	56.5	
Increased 1-3%	20.9	23.1	18.8	15.5	20.6	:
Increased 4-5%	11.8	19.2	15.6	13.8	10.7	
Increased >5%	8.3	7.7	9.4	10.3	7.6	
Mobile computing resources / services						
Reduced >5%	3.0	1.9	_	3.5	3.8	
Reduced 4-5%	0.6	1.9	_	-	-	
Reduced 4-3%	1.5	3.9	-	1.7	-	
No change	64.3	59.6	68.8	60.3	73.3	
	22.7	23.1	28.1	22.4	17.6	2
Increased 1-3%						
Increased 4-5% Increased >5%	4.7	9.6	3.1	5.2 6.9	3.1 2.3	

	All	Universit		BA / MA Institutions Public Private		Community
HIS YEAR'S COMPUTING BUDGET COMPARED TO LAS	Institutions Institutions	Public	Private			Colleges
External service providers	TEAR S BUDGET (percent	ages)				
Reduced >5%	5.0	1.9	_	8.6	5.3	6
Reduced 4-5%	1.5	1.9		-	1.5	3
Reduced 1-3%	5.3	9.6	6.3	1.7	2.3	10
			I			
No change	61.4	55.8	62.5	67.2	62.6	56
Increased 1-3%	17.7	19.2	21.9	10.3	18.3	20
Increased 4-5%	4.7	3.9	6.3	3.5	6.9	1
Increased >5%	4.4	7.7	3.1	8.6	3.1	1
Security issues						
Reduced >5%	3.2	1.9	-	5.2	3.8	(
Reduced 4-5%	0.3	-	-	-	-	
Reduced 1-3%	0.9	1.9	-	-	8.0	
No change	40.7	32.7	25.0	29.3	48.1	50
Increased 1-3%	31.3	28.9	34.4	37.9	29.8	2
Increased 4-5%	12.1	13.5	21.9	19.0	9.2	
Increased >5%	11.5	21.2	18.8	8.6	8.4	
Identity management						
Reduced >5%	3.5	1.9	-	3.5	5.3	
Reduced 4-5%	0.9	-	-	3.5	-	
Reduced 1-3%	2.1	5.8	-	-	1.5	
No change	59.0	44.2	50.0	51.7	68.7	6
Increased 1-3%	24.8	32.7	37.5	25.9	18.3	2
Increased 4-5%	5.9	5.8	3.1	13.8	4.6	
Increased >5%	3.8	9.6	9.4	1.7	1.5	
Consultants for IT projects and services	0.0	3.0	5.4	1.7	1.0	
Reduced >5%	9.1	7.7	6.3	13.8	8.4	
Reduced 4-5%	3.2	7.7	3.1	1.7	3.1	
Reduced 1-3%	13.6	15.4	15.6	12.1	10.7	1
No change	50.2	44.2	56.3	53.5	50.4	4
Increased 1-3%	16.5	19.2	18.8	10.3	17.6	1
Increased 4-5%	4.1	1.9	-	3.5	5.3	
Increased >5%	3.2	3.9	-	5.2	4.6	
Data warehousing	0.0	0.0		5.0	0.0	
Reduced >5%	3.0	3.9	-	5.2	2.3	
Reduced 4-5% Reduced 1-3%	1.8	- 1.9	3.1	1.7 6.9	2.3 3.8	
No change	68.1	59.6	62.5	50.0	77.9	7
Increased 1-3%	16.2	25.0	31.3	22.4	8.4	1
Increased 4-5%	4.7	7.7	3.1	10.3	3.8	
Increased >5%	2.4	1.9	-	3.5	1.5	
CRM services / software						
Reduced >5%	3.5	1.9	-	5.2	2.3	
Reduced 4-5%	0.9	1.9	-	-	0.8	
Reduced 1-3%	2.4	7.7	3.1	1.7	0.8	
No change	61.4	57.7	65.6	51.7	63.4	6
Increased 1-3%	17.1	9.6	21.9	25.9	16.8	1
Increased 4-5%	6.2 8.6	1.9	9.4	1.7	10.7	
Increased >5% Supporting Open Source projects / applications	0.0	19.2	-	13.8	5.3	
Reduced >5%	4.7	1.9	_	8.6	5.3	
Reduced 4-5%	3.2	3.9	3.1	1.7	3.8	
Reduced 1-3%	4.7	5.8	3.1	3.5	4.6	
No change	78.8	78.9	87.5	72.4	78.6	8
Increased 1-3%	6.8	9.6	6.3	10.3	6.1	
Increased 4-5%	1.5	-	-	1.7	1.5	
Increased >5%	0.3	-	-	1.7	-	
Business Continuity						
Reduced >5%	3.0	1.9	-	3.5	3.1	
Reduced 4-5%	0.6	-	-	-	-	
Reduced 1-3%	3.5	9.6	6.3	-	0.8	
No change	66.4	55.8	56.3	62.1	74.1	6
Increased 4-5%	20.9	23.1	31.3	29.3	16.0	1
Increased 4-5% Increased >5%	4.7 0.9	7.7 1.9	6.3	5.2 -	5.3 0.8	

	All Institutions	Universit Public	ies Private	BA / MA Institutions Public Private		Community Colleges
THIS YEAR'S COMPUTING BUDGET COMPARED TO LAST YEAR'S B			Private			Colleges
Business analytics / Business Intelligence products		<i>(</i> 03 <i>)</i>				
Reduced >5%	3.2	1.9	-	3.5	3.1	6.
Reduced 4-5%	0.9	-	-	-	0.8	3.
Reduced 1-3%	3.2	7.7	3.1	-	3.1	3
No change	57.5	42.3	59.4	46.6	66.4	60
Increased 1-3%	18.3	19.2	21.9	27.6	15.3	13.
Increased 4-5%	10.3	19.2	15.6	12.1	6.1	7.
Increased >5%	6.5	9.6	-	10.3	5.3	6.
Emergency communication / notification services	0.4	4.0		2.5	4.5	2
Reduced >5% Reduced 4-5%	2.1	1.9		3.5	1.5 0.8	3
Reduced 4-5 % Reduced 1-3%	2.4	5.8		- 1.7	0.8	4
No change	77.9	80.8	78.1	70.7	85.5	66
Increased 1-3%	12.1	9.6	18.8	12.1	8.4	18
Increased 4-5%	3.2	1.9	3.1	10.3	1.5	1
Increased >5%	1.5	-	-	1.7	1.5	3
Media management (capture, cataloging, archiving, etc.)						
Reduced >5%	3.0	1.9	-	5.2	2.3	4
Reduced 4-5%	1.2	-	-	1.7	0.8	3
Reduced 1-3%	3.2	7.7	-	1.7	3.1	3
No change	69.0	59.6	56.3	62.1	77.1	72
Increased 1-3%	18.0	28.9	31.3	19.0	12.2	13
Increased 4-5%	3.5	1.9	9.4	5.2	2.3	3
Increased >5%	2.1	-	3.1	5.2	2.3	-
CAMPUS IT RESOURCES AND SERVICES						
Percentage of colleges and universities that currently provide these						
technology-based resources and services for students, faculty, and staff						
Public computer labs	94.7	96.2	97.0	93.1	96.2	90
3D printing for students	63.8	78.8	78.8	58.6	57.3	61
Email accounts for students	98.5	96.2	100.0	100.0	100.0	95
Email accounts for faculty, staff and administrators	99.7	100.0	100.0	98.3	100.0	100
Email services for alumni (accounts or forwarding)	73.5	86.5	90.9	65.5	77.9	52
Computer resale program	27.9	38.5	36.4	34.5	22.9	20
ePortfolio services for students	61.2	59.6	63.6	79.3	71.0	26
ePortfolio services for faculty and staff	38.2	44.2	45.5	43.1	42.0	18
IT help desk services on evenings and weekends	76.5	84.6	87.9	82.8	68.7	75
Audio lecture capture	67.1	82.7	84.8	65.5	58.0	64.
Video lecture capture	74.1	88.5	97.0	81.0	62.6	67.
Percentage of survey participants who agree/strongly agree colleges and						
universities should provide these technology-based resources and						
services for students, faculty, and staff						
Public computer labs	90.9	96.2	87.9	89.7	90.1	90
3D printing for students	79.1	90.4	87.9	86.2	74.0	69
Email accounts for students	94.7	90.4	93.9	94.8	97.7	92
Email accounts for faculty, staff and administrators	99.7	100.0	100.0	98.3	100.0	100
Email services for alumni (accounts or forwarding)	67.6	80.8	72.7	62.1	70.2	53
Computer resale program	29.4	48.1	30.3	37.9	19.1	27
ePortfolio services for students	87.4	90.4	81.8	94.8	90.1	75
ePortfolio services for faculty and staff	73.2	80.8	75.8	79.3	72.5	61
IT help desk services on evenings and weekends	92.4	90.4	97.0	100.0	87.8	93
Audio lecture capture	83.5	88.5	84.8	82.8	80.9	84
Video lecture capture	95.0	98.1	100.0	98.3	92.4	92
video iootale captale	90.0	30.1	100.0	30.3	32.4	92
At campuses where these services are provided, the percentage of survey						
participants who agree/strongly agree that their campus should provide						
these technology-based resources and services for students, faculty, and						
staff						
Public computer labs	95.0	100.0	90.6	96.3	92.9	96
3D printing for students	92.2	95.1	100.0	94.1	89.3	87
Email accounts for students	95.8	94.0	93.9	94.8	97.7	95
Email accounts for faculty, staff and administrators	99.7	100.0	100.0	98.2	100.0	100
·						
Email services for alumni (accounts or forwarding)	78.4	88.9	76.7	76.3	77.5	70
Computer resale program	75.8	90.0	75.0	70.0	60.0	100
ePortfolio services for students	97.1	93.5	100.0	100.0	95.7	100
ePortfolio services for faculty and staff	97.7	100.0	100.0	100.0	94.5	100
IT help desk services on evenings and weekends	97.7	93.2	100.0	100.0	97.8	98
Audio lecture capture	96.1	97.7	92.9	94.7	96.1	97
Video lecture capture	99.6	100.0	100.0	100.0	100.0	97.

	All	Univer	Universities BA / MA Institutions			
	Institutions	Public	Private	Public	Private	Colleges
REPLACEMENT CYCLES						
Current replacement cycle for institutionally-owned desktop / notebook						
computers (percentages)						
Student labs						
1 year	0.3	-	-	-	0.8	-
2 years	1.5	-	3.0	1.7	1.5	1.5
3 years	25.1 47.8	23.1 53.9	39.4 54.6	12.1 56.9	29.2 47.7	23.1 30.8
4 years 5 years	25.4	23.1	3.0	29.3	20.8	44.6
Faculty offices	25.4	23.1	3.0	29.3	20.0	44.0
1 year	_	_	_	_	_	_
2 years	0.3	_	_	1.7	-	_
3 years	13.3	11.5	30.3	17.2	10.8	7.7
4 years	54.0	65.4	60.6	50.0	60.0	32.3
5 years	32.5	23.1	9.1	31.0	29.2	60.0
Administrative offices						
1 year	-	-	-	-	-	-
2 years	-	-	-	-	-	-
3 years	9.1	9.6	18.2	6.9	8.5	7.7
4 years	54.3	53.9	75.8	55.2	59.2	32.3
5 years	36.6	36.5	6.1	37.9	32.3	60.0
Current replacement cycle for institutionally-owned tablets (years)					<u> </u>	
Student labs/Facilities						
1 year	0.3	-	-	1.7	-	-
2 years	3.5	-	9.4	3.5	5.3	-
3 years	30.4	34.6	34.4	31.0	26.7	32.
4 years	30.1	32.7	34.4	31.0	28.2	27.
5 years	35.7	32.7	21.9	32.8	39.7	40.0
Faculty						
1 year	0.3	-	-	1.7	-	-
2 years	3.0	-	9.4	-	5.3	-
3 years	29.8	32.7	34.4	34.5	24.4	32.3
4 years	32.5	34.6	40.6	29.3	32.8	27.1
5 years	34.5	32.7	15.6	34.5	37.4	40.0
Current replacement cycle for institutionally-owned tablets (years)						
Adminstrators						
1 year	0.3	-	-	1.7	-	-
2 years	3.2	-	12.5	1.7	4.6	-
3 years	29.8	30.8	28.1	34.5	27.5	30.8
4 years	31.6	34.6	43.8	29.3	30.5	26.2
5 years	35.1	34.6	15.6	32.8	37.4	43.1
Does your institution have a financial plan to upgrade / enhance / replace						
the campus network, (including wireless network? (percenatges)						
No current plan / policy	7.9	1.9	6.1	12.1	9.9	6.2
Under discussion / development	20.0	26.9	15.2	15.5	19.1	23.1
Currently funded network replacement / upgrade plan	72.1	71.2	78.8	72.4	71.0	70.8
EMERGENCY NOTIFICATION SERVES						
As of September 2016 will your institution have an operational campus-						
wide (emergency) notification system? (percenatges)						
No	0.9	-	-	-	1.5	1.5
Yes	99.1	100.0	100.0	100.0	98.5	98.5
As of September 2016 will your institution use a third party provider for						
notification software or services? (percenatges)						
No	3.3	1.9	_	3.4	3.8	4.6
	3.3					1
If yes, indicate the name of the company that your campus uses for						
notification services:	05.0	10.0	20.6	20.0	06.0	20.
Blackboard Connect	25.6	12.0	29.6	30.0	26.0	32.7
Campus Cruiser	0.4	- 0.0	- 74	- 16.0	1.0	- 16
E2Campus	15.5	8.0	7.4	16.0	21.0	16.3
MIR3	1.4	2.0	-	2.0	2.0	-
3n/Everbridge	6.9	6.0	18.5	6.0	5.0	6.
Rave Mobile	36.5	56.0	40.7	30.0	32.0	28.0
SchoolMessenger	0.7	-	-	-	1.0	2.0
Send Word Now	2.2	4.0	3.7	4.0	-	2.0
Swiftreach Networks	-	-	-	-	-	
Other provider	10.8	12.0	-	12.0	12.0	12.2

	All Institutions	Universities Public Private		BA / MA Institutions Public Private		Community Colleges
Over the past year (2014-15), did you activate your notification service?						
No	15.3	2.0	15.6	10.7	20.0	21.
f yes, for what purpose did you activate your notification service?						
Emergency notification	86.3	94.0	70.4	86.0	87.0	85
Student recruitment (contacting prospective students)	6.9	6.0	-	2.0	6.0	18
Severe weather alerts	83.4	90.0	77.8	76.0	86.0	81
Student services (academic services for current students)	12.3	10.0	3.7	10.0	8.0	30
Alumni contact / services	1.1	2.0	_	-	2.0	_
Other	22.0	20.0	33.3	24.0	18.0	24
WEB AND NETWORKING ISSUES	22.0	20.0	33.3	24.0	10.0	27
low important are the following issues on your campus?*						
Percent Reporting Very Important (6/7);						
scale: 1=not important; 7= very important						
Digital image libraries / archives	26.8	26.9	24.2	19.0	33.6	20
	54.1	59.6		56.9		33
Video / rich media streaming			72.7		55.7	
Large data sets and 3D modeling / file sharing	17.9	48.1	36.4	8.6	12.2	4
Bandwidth for student entertainment (Netflix, YouTube, gaming, etc.)	42.4	36.5	33.3	50.0	56.5	16
Disaster recovery	71.5	69.2	66.7	79.3	68.7	73
Virtual private networks (VPN)	44.4	59.6	51.5	43.1	38.9	40
Network security	91.5	96.2	93.9	96.6	87.8	89
100Gb Ethernet	48.8	75.0	54.5	51.7	44.3	30
Cloud computing	57.6	67.3	69.7	65.5	55.0	43
Bandwidth for Software as a Service / SaaS applications	36.5	28.8	48.5	44.8	36.6	29
Internet2	26.2	67.3	57.6	22.4	11.5	-
Net+ services from Internet2	18.8	51.9	33.3	20.7	6.9	(
Statenets / Statenet services	13.5	26.9	18.2	17.2	9.2	(
IT Disaster Communications Capacity	57.4	69.2	66.7	70.7	48.9	47
BYOD (Bring your own device) support	52.4	50.0	39.4	55.2	54.2	53
Collaborative agreements with other institutions and community agencies	30.3	40.4	12.1	34.5	28.2	30
Digital privacy	35.6	50.0	39.4	37.9	30.5	29
The Internet of Things	17.1	28.8	15.2	17.2	13.7	15
Ooes your institution charge students for printing?						
No	21.2	7.7	12.5	13.8	32.8	18
Annual / term fee for all printing	1.5	1.9	-	-	1.5	3
Annual / term fee for specific number of pages	16.2	15.4	9.4	15.5	20.6	12
Pay for use / individual page charges	42.5	63.5	43.8	60.3	22.9	49
	18.6	11.5	34.4	10.3	22.1	16
Other payment plan for printing services CLOUD-BASED SERVICES FOR STUDENTS AND FACULTY	10.0	11.3	34.4	10.3	22.1	10
s your institution reviewing or converting to Cloud Services for the						
ollowing applications: (percentages)						
Calendaring						
No	22.4	13.5	12.1	20.7	19.9	41
Under review	15.9	23.1	12.1	24.1	11.5	13
Converting to / now using	61.8	63.5	75.8	55.2	68.7	44
Administrative computing / ERP services						
No	51.5	51.9	42.4	41.4	57.3	52
Under review	34.1	40.4	36.4	36.2	32.8	29
Converting to / now using	1	7.7		22.4	9.9	
<u> </u>	14.4	1.1	21.2	22.4	5.5	18
CRM services		04.0	40.0	00.0	00.0	4-
No	31.5	34.6	18.2	29.3	26.0	47
Under review	25.0	32.7	27.3	31.0	19.1	24
Converting to / now using	43.5	32.7	54.6	39.7	55.0	27
Learning management systems / LMS services						
No	19.7	11.5	12.1	20.7	26.7	15
Under review	17.9	30.8	18.2	17.2	15.3	13
Converting to / now using	62.4	57.7	69.7	62.1	58.0	70
Research and HPC activities	V2.4	VI.I	00.7	V2.1	00.0	
	620	40.4	,,,	E6 0	71.0	or
No	63.8	40.4	33.3	56.9	71.0	89
Under review	25.0	50.0	42.4	29.3	19.1	4
Converting to / now using	11.2	9.6	24.2	13.8	9.9	6

	All Univ		ies Private	BA / MA Institutions Public Private		Community Colleges
Cloud-based Services (percenatges)	Institutions	FUDIIC	riivale	Fublic	riivale	Colleges
Storage / archiving / business continuity						
No	18.8	17.3	6.1	19.0	16.8	29.
Under review	52.7	71.2	57.6	48.3	50.4	44.
Converting to / now using	28.5	11.5	36.4	32.8	32.8	26.
Document management	40.0	44.0	40.4	40.4	40.4	47
No	46.2	44.2	42.4	43.1	48.1	47.
Under review	33.5	32.7	30.3	36.2	34.4	32.
Converting to / now using	20.3	23.1	27.3	20.7	17.6	20.
s your institution reviewing or converting to outsourced / hosted applicati	ons:					
Hosted / outsourced email						
Students						
No	4.1	1.9	6.1	6.9	1.5	7
Under review	7.1	1.9	6.1	3.5	10.7	7
Converting to / now using	88.8	96.2	87.9	89.7	87.8	84
Faculty						
No	17.7	17.3	12.1	19.0	12.2	29
Under review	18.5	15.4	18.2	29.3	14.5	20
Converting to / now using	63.8	67.3	69.7	51.7	73.3	50
Provider	00.0	01.0	00.1	01.1	7 0.0	30
Google	43.2	51.0	40.6	41.1	50.8	23
•						
Microsoft	56.5	47.1	59.4	58.9	49.2	77
Zimbra	0.3	2.0	-	-	-	-
Hosted / outsourced "office" applications						
No	13.2	7.7	3.0	15.5	11.5	23
Under review	18.5	19.2	21.2	20.7	16.0	20
Converting to / now using	68.2	73.1	75.8	63.8	72.5	56
Percent under review, Product						
Google Apps / Docs for education	14.8	10.0	16.7	-	28.6	8
Microsoft Live @ EDU / Office 365 for education	85.3	90.0	83.3	100.0	71.4	91
Percent converting to / now using, Product						
Google Apps / Docs for education	36.2	39.5	36.0	29.7	46.3	13
Microsoft Live @ EDU / Office 365 for education	63.8	60.5	64.0	70.3	53.7	86
MIGRATION TO CLOUD- BASED AND OPEN SOURCE ERP APPLICA ooking ahead, what's the likelihood that your institution will migrate (or						
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) r Open Source applications by fall 2021?						
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) r Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale)		55.8	48.5	61.4	56.2	32
poking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications		55.8 38.5	48.5 42.4	61.4 43.9	56.2 45.4	
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System	51.6					43
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) r Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform	51.6 43.3	38.5	42.4	43.9	45.4	43 29
coking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) r Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System	51.6 43.3 20.8 68.2	38.5 23.1 67.3	42.4 33.3 72.7	43.9 21.1 71.9	45.4 12.3 69.2	32 43 29 62
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) r Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services	51.6 43.3 20.8 68.2 51.9	38.5 23.1 67.3 42.3	42.4 33.3 72.7 60.6	43.9 21.1 71.9 54.4	45.4 12.3 69.2 62.3	43 29 62 32
coking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) of Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System	51.6 43.3 20.8 68.2 51.9 31.8	38.5 23.1 67.3 42.3 26.9	42.4 33.3 72.7 60.6 39.4	43.9 21.1 71.9 54.4 31.6	45.4 12.3 69.2 62.3 40.0	43 29 62 32 15
ooking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) or Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System	51.6 43.3 20.8 68.2 51.9 31.8 23.4	38.5 23.1 67.3 42.3 26.9 21.2	42.4 33.3 72.7 60.6 39.4 21.2	43.9 21.1 71.9 54.4 31.6 26.3	45.4 12.3 69.2 62.3 40.0 20.8	43 29 62 32 15
coking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) **Open Source applications by fall 2021? **Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) **Cloud / Software as a Service (SaaS) ERP Applications **Collaboration Platforms / Applications **Content Management System **Continuing Education Management Platform **Learning Management System **CRM services* **Development System **Financial System **Portfolio System **Portfolio System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1	38.5 23.1 67.3 42.3 26.9 21.2 32.7	42.4 33.3 72.7 60.6 39.4 21.2 33.3	43.9 21.1 71.9 54.4 31.6 26.3 45.6	45.4 12.3 69.2 62.3 40.0 20.8 51.5	43 29 62 32 15 29
coking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS). **Open Source applications by fall 2021? **Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) **Cloud / Software as a Service (SaaS) ERP Applications **Collaboration Platforms / Applications **Content Management System **Continuing Education Management Platform **Learning Management System **CRM services **Development System **Financial System **Portfolio System **Learning analytics	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3	43.9 21.1 71.9 54.4 31.6 26.3 45.6	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5	43 29 62 32 18 29 21
oking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5	4: 29 6: 3: 1! 29 2- 2- 2:
oking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8	43 29 62 32 15 29 21 21 23
coking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS). **Open Source applications by fall 2021? **Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) **Cloud / Software as a Service (SaaS) ERP Applications **Collaboration Platforms / Applications **Content Management System **Continuing Education Management Platform **Learning Management System **CRM services **Development System **Financial System** **Portfolio System** **Learning analytics** **Business Intelligence / Big Data analytics** **HR System** **Lecture Capture**	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6	45 29 62 32 15 29 21 21 23 38
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9	4: 29 6: 3: 1! 29 2: 2: 2: 3: 2: 2:
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 36.5 20.8	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6	43 29 62 32 15 29 21 21 23 38 28
oking ahead, what's the likelihood that your institution will migrate (or as already migrated) to one or more Cloud / Software as a Service (SaaS). Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9	4: 29 6: 3: 1! 29 2: 2: 3: 24 2: 2:
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 36.5 20.8	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5	4: 29 6: 3: 1! 29 2: 2: 3: 2: 2: 2: 2:
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 36.5 20.8	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5	4: 29: 6: 33: 19: 29: 20: 33: 24: 29: 14:
oking ahead, what's the likelihood that your institution will migrate (or s already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 36.5 20.8 18.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6	4: 2! 6: 3: 1! 2: 2: 2: 3: 2: 2: 2: 2:
oking ahead, what's the likelihood that your institution will migrate (or s already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6	4: 2! 6: 3: 1! 2: 2: 2: 2: 2: 2: 2: 1:
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7 9.5 18.7 2.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6	44 29 66 33 11 29 20 21 21 21 21
oking ahead, what's the likelihood that your institution will migrate (or s already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 36.5 20.8 18.7 9.5 18.7 2.7 26.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2 6.1 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6	4 22 66 33 11 22 2 22 21 21 11
oking ahead, what's the likelihood that your institution will migrate (or s already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7 9.5 18.7 2.7 26.7	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6 7.7 11.5 5.8 21.2	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2 6.1 18.2 -	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3 10.5 15.8 1.8 19.3 5.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6 11.5 25.4 3.1 35.4 7.7	4 22 6 33 11 22 2 2 2 2 2 2 1
oking ahead, what's the likelihood that your institution will migrate (or s already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7 9.5 18.7 2.7 26.7 5.3 4.5	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6 7.7 11.5 5.8 21.2 3.8 3.8	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2 6.1 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3 10.5 15.8 1.8 19.3 5.3 7.0	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6	4 22 6 3. 11 22 2 2 2 2 2 2 1
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System Financial System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7 2.7 26.7 5.3 4.5 4.2	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6 7.7 11.5 5.8 21.2 3.8 3.8 5.8	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 18.2 - 15.2 6.1 18.2	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3 10.5 15.8 1.8 19.3 5.3 7.0 12.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6 11.5 25.4 3.1 35.4 7.7 3.8 2.3	4 22 6 33 11 22 2 2 2 2 2 2 2 1
oking ahead, what's the likelihood that your institution will migrate (or is already migrated) to one or more Cloud / Software as a Service (SaaS) Open Source applications by fall 2021? Percent with high level of migrating (scale score 6 or 7 on a 1-7 scale) Cloud / Software as a Service (SaaS) ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System ePortfolio System Learning analytics Business Intelligence / Big Data analytics HR System Lecture Capture Video Management Student Information System Research / Grants Management System Open Source ERP Applications Collaboration Platforms / Applications Content Management System Continuing Education Management Platform Learning Management System CRM services Development System Financial System Financial System ePortfolio System	51.6 43.3 20.8 68.2 51.9 31.8 23.4 40.1 26.7 21.1 31.2 36.5 20.8 18.7 2.7 26.7 5.3 4.5 4.2	38.5 23.1 67.3 42.3 26.9 21.2 32.7 40.4 23.1 26.9 48.1 40.4 9.6 34.6 7.7 11.5 5.8 21.2 3.8 3.8 5.8	42.4 33.3 72.7 60.6 39.4 21.2 33.3 30.3 24.2 30.3 48.5 42.4 15.2 6.1 18.2 - 15.2 6.1 3.0 - 3.0	43.9 21.1 71.9 54.4 31.6 26.3 45.6 29.8 22.8 28.1 33.3 40.4 22.8 19.3 10.5 15.8 1.8 19.3 5.3 7.0 12.3 12.3	45.4 12.3 69.2 62.3 40.0 20.8 51.5 21.5 17.7 30.8 34.6 36.9 21.5 14.6 11.5 25.4 3.1 35.4 7.7 3.8 2.3	4 22 6 33 11 22 2 2 2 2 2 2 1
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	All	Univer	sities	BA / MA Ins	titutions	Community
	Institutions	Public	Private	Public	Private	Colleges
ORGANIZATIONAL ISSUES						
Has your institution reorganized computing / information service units						
within the past 2 years?* (percentages)	50.0	74.0	00.0	50.0	47.0	44.0
Central IT services Libraries	52.2 15.9	71.2 19.2	60.6 21.2	50.9 14.0	47.3 18.3	44.6 7.7
Telecom	30.1	40.4	39.4	31.6	27.5	21.5
Do you anticipate a reorganization of computing / information services	00.1	70.7	55.4	01.0	21.0	21.0
within the next 2 years?*						
Central IT services	44.5	65.4	57.6	40.4	39.7	35.4
Libraries	19.8	21.2	30.3	22.8	18.3	13.8
Telecom	22.7	23.1	33.3	22.8	22.9	16.9
Percentage of campuses that reorganized IT units in the past two years and expect to reorganize IT units again in the next two years						
Central IT services	30.9	48.1	45.5	25.9	26.7	23.
Libraries	7.1	7.7	15.2	8.6	6.1	3.
Telecom	9.4	15.4	21.2	5.2	6.9	7.7
Does institution have a chief information / technology officer (CIO / CTO)?						
No	9.4	-	3.0	3.5	13.0	18.5
Currently under discussion	3.0	1.9	- 07.0	1.8	4.6	3.1
Yes What academic and operational units report to the CIO / CTO?*	87.6	98.1	97.0	94.7	82.4	78.
Academic computing	89.5	96.1	90.6	88.9	88.0	86.0
Administrative computing	99.7	98.0	100.0	100.0	100.0	100.0
Libraries	9.8	3.9	15.6	5.6	15.7	4.0
Institutional research / analytics	15.2	13.7	9.4	16.7	13.9	22.0
Media center / services	70.3	58.8	59.4	79.6	78.7	62.0
Telecommunications	97.3	98.0	100.0	100.0	96.3	94.0
Distance / online education programs	19.6	13.7	28.1	11.1	24.1	20.0
Campus center(s) for teaching and learning (TLT center, etc)	13.2	17.6	21.9	13.0	11.1	8.0
Is the CIO (or senior institutional computing / IT officer) a member of the						
president's cabinet / executive committee?	59.5	58.8	81.3	66.7	49.1	60.8
Does your campus have a						
Chief / senior learning or instructional officer	28.9	28.8	27.3	28.1	19.1	50.8
Chief / senior security officer	46.9	86.5	81.8	54.4	26.7	30.8
Chief / senior data officer	13.3	19.2	15.2	10.5	8.4	20.0
Chief / senior privacy officer Chief / senior officer for online education	13.9 35.1	21.2 55.8	27.3 36.4	17.5 40.4	7.6 17.6	10.8 49.2
Chief / senior officer for innovation	9.1	13.5	9.1	12.3	6.9	7.7
Does your institution have a board / trustee committee on computing /	0.1	10.0	0.1	12.0	0.0	
information technology?						
No No	70.0	65.4	48.5	56.9	74.1	87.7
Under discussion	6.2	11.5	18.2	5.2	3.8	1.5
To begin in A/Y 2016-17	1.5	1.9	3.0	1.7	1.5	-
Yes, current board committee on computing / IT issues	22.4	21.2	30.3	36.2	20.6	10.8
Which statement below best describes the way your campus manages the institutional presence and messaging on Facebook, Twitter, and other						
social media Individual departments operate with great autonomy	26.2	30.8	18.2	34.5	27.5	16.9
but we do not have broad institutional policies or guidelines for social media	32.4	40.4	36.4	29.3	32.8	26.2
monitoring activities for individual departments and units	41.5	28.9	45.5	36.2	39.7	56.9
IT SECURITY						
What types of security incidents did your campus experience in the past year? (percentages)						
Theft of computer, phone, tablet, thumb drive, or other				c= -		**
device containing confidential data files Hack / attack on the campus network	44.4 48.8	63.5 78.8	60.6 69.7	39.7 44.8	42.0 40.5	30.8 35.4
Hack / attack on the campus network Hack / attack on student / personnel / alumni data files	15.6	46.2	12.1	44.0 17.2	9.9	3.1
Hack / attack on administrative / financial files	15.9	40.4	18.2	19.0	7.6	9.2
Hack / attack on research data files	6.5	30.8	9.1	1.7	1.5	-
Other attack on institutional data files	14.4	30.8 61.5	24.2 39.4	17.2 37.0	6.1 33.6	10.8
Identity management issues Major computer virus infestation	38.5 10.6	61.5 15.4	9.1	37.9 17.2	33.6 7.6	29.: 6.:
Major spyware / malware infestation (including "ransomware")	22.4	38.5	21.2	22.4	20.6	12.
Student security "incident" related to social networking sites	23.5	36.5	27.3	31.0	21.4	9.2
Exposure/loss of sensitive institutional data (any kind of data breach)	7.4	19.2	12.1	6.9	3.8	3.1
Exposure / loss of sensitive data in distributed environment (server not managed by central IT unit)	14.7	40.4	18.2	17.2	8.4	3.
Intentional employee transgressions affecting IT security	10.9	21.2	21.2	5.2	6.9	10.8
Data security, reliability, or integrity issues involving Cloud services	7.4	15.4	6.1	12.1	3.8	4.6

	All Universities		BA / MA Institutions		Community	
	Institutions	Public	Private	Public	Private	Colleges
How concerned are you about the following security issues for your institution in the coming year?						
Percent that strongly agree (6 / 7)						
Theft of computer, phone, tablet, thumb drive, or other						
device containing confidential data files	37.9	46.2	45.5	29.3	38.9	33.8
Hack / attack on the campus network	41.8	59.6	48.5	29.3	39.7	40.0
Hack / attack on student / personnel / alumni data files	35.3	44.2	42.4	24.1	33.6	38.5
Hack / attack on administrative / financial files	37.9	34.6	45.5	29.3	39.7	41.5
Hack / attack on research data files	21.8	40.4	33.3	13.8	14.5	23.1
Other attack on institutional data files	26.5	25.5	30.3	13.8	29.8	30.8
Identity management issues	32.9	34.6	39.4	24.1	34.4	33.8
Major computer virus infestation	16.2	13.5	15.2	10.3	18.3	20.3
Major spyware / malware infestation (including "ransomware")	29.1	28.8	24.2	20.7	29.8	38.5
Student security "incident" related to social networking sites	14.1	11.5	18.2	12.1	14.5	15.4
Exposure/loss of sensitive institutional data (any kind of data breach)	51.3	62.2	58.6	41.5	51.3	49.2
Exposure / loss of sensitive data in distributed environment						
(server not managed by central IT unit)	40.0	65.4	54.5	32.8	33.6	32.3
Intentional employee transgressions affecting IT security	17.4	19.2	15.2	13.8	15.3	24.6
Data security, reliability, or integrity issues involving Cloud services	26.1	36.5	25.0	24.6	21.5	29.2



THE CAMPUS COMPUTING PROJECT